

# HOLLAND, MICHIGAN

# COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Year Ended June 30, 2005

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For the Year Ended June 30, 2005

**Issued by:** Office of the Superintendent Assistant Superintendent, Business Services Darcie Birkett

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# EDUCATIONAL SERVICES BUILDING

13565 Port Sheldon Road Holland, MI 49424

(616) 738-8940 1-877-702-8600 FAX (616) 738-8946 www.oaisd.org November 8, 2005

# Members of the Board:

The Comprehensive Annual Financial Report of the Ottawa Area Intermediate School District (OAISD) for the fiscal year ended June 30, 2005, is submitted herewith. The financial statements included in this report have been audited by Rehmann Robson, an independent firm of certified public accountants. The report is prepared for the purpose of disclosing the OAISD's financial condition to its residents, elected officials, and other interested parties.

The report is comprised of three sections. The *Introductory Section* includes the table of contents, letter of transmittal, and organizational data. The *Financial Section* includes the Independent Auditor's Opinion, the Management Discussion and Analysis, Basic Financial Statements, Notes to the Financial Statements and the Combining and Individual Fund Statements and Schedules. The *Statistical Section* includes tables that reflect economic and financial data and trends, together with the current fiscal capacity of the County.

The *Notes to Financial Statements* are considered to be an integral part of the report and should be read for a more complete understanding of the statements and information presented therein.

The financial statements have been prepared in compliance with applicable State statutes and Generally Accepted Accounting Principles (GAAP) as stated in the Governmental Accounting Standards Board statements and interpretations. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the OAISD. We believe the data, as presented, is accurate in all material aspects, and that it is presented in such a manner as to fairly set forth the financial position and results of operations of the OAISD as measured by the financial activity of its funds.

The independent audit of the financial statements of the OAISD was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements required the independent auditor to report not only on the fair presentation of the financial statements, but also on the OAISD's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the Ottawa Area Intermediate School District's separately issued Single Audit Report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The Ottawa Area Intermediate School District's MD&A can be found immediately following the report of the independent auditors.

Mission Statement: We provide and enrich educational opportunities for students, schools, and communities. Budget controls are maintained at a *Function* level within the general and special revenue funds. A function is most often the highest hierarchy level within a fund, such as a program. From an expenditure control perspective, a function is restricted by its total budgeted appropriation. Expenditure accounts within a functional budget are not controlled at the line-item *Object* level, but rather in summary at the function level.

# History & Services

The Ottawa Area Intermediate School District, established in 1962, is a regional educational service agency mandated by the legislature to provide services and programs which enhance efficiency and economy to local school districts, as well as compile statistical data about local schools for the state.

This basic definition applies to all fifty-seven Intermediate School Districts in the state of Michigan, and encompasses regional special education, career/technical education, and general education services. The definition does not, however, capture the dynamic and responsive relationship that exists between the Ottawa Area Intermediate School District, its local school districts, and its other community and business partners. In fact, the needs of our customers actually define the Ottawa Area Intermediate School District. Driven by its vision and mission to enhance the educational effectiveness, efficiency, and success of students, schools, and communities, the OAISD has established a strategic focus designed to meet the unique needs of its diverse client base.

The Ottawa Area Intermediate School District, which encompasses nearly all of the geographic territory of Ottawa County, approximately 18,101 parcels of property in northern Allegan County and 935 parcels of property in southern Muskegon County, serves eleven public school districts and five public school academies. The eleven districts are Allendale Public Schools, Coopersville Public Schools, Grand Haven Area Public Schools, Jenison Public Schools, Hamilton Community Schools, Holland Public Schools, Hudsonville Public Schools, Saugatuck Public Schools, Spring Lake Public Schools, West Ottawa Public Schools, and Zeeland Public Schools. The five academies are Black River Public School, Eagle Crest Academy, Vanderbilt Academy, Walden Green Day School, and West Michigan Academy of Arts and Academics. Total enrollment within the OAISD is approximately 46,500 students. Additionally, services are available to those non-public schools within the OAISD that meet the reporting requirements of the State. Pupils in these schools number approximately 8,500.

The programs and services of the OAISD are housed on a campus of five buildings. Special Needs Services include classroom programs for students with moderate to severe mental impairments and an infant development program housed at the Ottawa Area Center. Sheldon Pines School provides classroom programming for students with severe emotional impairments and an academic summer school. Additionally, the OAISD operates community based instruction programs for students with minimal to moderate mental impairments at sites in Grand Haven, Holland, and Hudsonville, and provides classroom programming for youths court ordered into an educational program at Ottawa County's Juvenile Justice Institute as well as those incarcerated at the Ottawa County Juvenile Services Center. Along with these programs, the OAISD coordinates and supports special needs services, special education delivery systems, and provides technical and legal support in the area of special education and truancy.

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Career and Technical Education services are provided to 11<sup>th</sup> and 12<sup>th</sup> grade students through vocational-technical courses offered at the Careerline Tech Center. Post-secondary training is offered at the Patrick A. Thompson M-TEC. The OAISD also offers work-based learning services and leadership to local schools, business and industry, and community in support of career planning and preparation.

The OAISD provides consultant and support services for administrative, teaching and support staff within our local districts. Areas of support include business services, communications and marketing, governmental relations, health education and promotion, human resources, instructional services, technology and media services, and school bus driver training. These programs and services are housed within the Educational Services Building.

# Recent Economic Highlights

While the United States economy has been growing since the end of the recession in November, 2001, employment growth has been hampered by sustained increases in productivity and a variety of other economic shocks, particularly, energy prices.

Michigan's gains in employment and personal income still lag behind nearly every other state because of economic changes occurring in certain sectors of the economy combined with Michigan's industrial mix. Nationally, job losses during the recession were more severe, compared with the drop in inflation-adjusted Gross Domestic Product than during previous recessions primarily because of substantial increases in productivity. Productivity has been increasing rapidly in recent years, especially in durable goods manufacturing, a sector in which Michigan industry is disproportionately concentrated.

The positive economic benefits of productivity gains are lower product prices and greater income growth in the future. Productivity, however, offers a transitory negative economic effect with its impact on job growth. For example, with stable sales, an 8% increase in productivity in one year means that a firm could reduce its labor force by 8% that year and still produce the output needed to meet demand. In the case of transportation equipment manufacturing - Michigan's largest industry - total sales of light vehicles remained fairly flat (falling 3% between 2001 and 2003 with an estimated rising of 1.9% by 2006) and domestic vehicle sales have comprised a decreasing share of total sales (83.5% in 2000 to an estimated 78.5% in 2006). In 2001, Michigan represented 3.2% of the national economy, yet produced 5.2% of manufacturing goods and 6.9% of durable goods. Approximately one-half of Michigan's durable goods manufacturing employment are in transportation equipment manufacturing, and Michigan motor vehicle manufacturing employment comprises nearly one-third of the nation's motor vehicle manufacturing employment. While more difficult to quantify, many of Michigan's non-manufacturing sectors rely heavily, either directly or indirectly, on activity in the motor vehicle sector. As a result, economic downturns in the vehicle sector are transmitted and multiplied through the Michigan economy. (Senate Fiscal Agency, Michigan's Economic Outlook and Budget Review, Jan 10, 2005.)

Following an employment peak in 2000, Michigan was one of the leading states in the country in terms of manufacturing job loss. While the Michigan economy hasn't significantly improved in 2004, less job loss than 2003 has been recorded. The loss of manufacturing jobs has an effect on employment in other sectors of the local economy: for every job lost in manufacturing, several other jobs will be at risk in other sectors.

# Ottawa County Economic Highlights

In a comparison of Ottawa County labor market statistics with state and national averages, the County's overall economic performance is better than that of the State of Michigan and about equal to that of the nation. Ottawa County's average annual unemployment rate of 5.5 percent for 2004 was less than Michigan's rate of 7.1 percent and the same as the national average of 5.5 percent. For the past two years, the County has mirrored the national rate.

Locally, in the past year, Pfizer announced its closing, affecting 378 workers. Johnson Controls, Inc. announced the relocation of its sun visor unit to Mexico, eliminating 885 jobs from the area (representing 20 percent of the 2004 work force). Johnson will, however, begin manufacture of a different product in the area which will initially employ 300 workers. If production increases, another 525 jobs could potentially be created. Johnson's decision is a vote of confidence in the area and its workforce.

Contributing to Ottawa County's strength is diversification within manufacturing and across economic sectors. Manufacturing is diversified over transportation equipment, furniture, fabricated metals, electronics, food processing, machinery and plastics. Along with a strong manufacturing base, Ottawa County's economy is strongly supported by agriculture (number one county in the State of Michigan in terms of the market value of all agricultural products sold) and tourism and recreation (due to the Lake Michigan shoreline and ports).

# Economic Implications for Education

The State School Aid Fund continues to experience categorical freezes and/or cuts due to the struggling economic conditions and structural budget problems. Additionally, K-12 school districts anticipate in excess of a two percent increase in the retirement rate due to increased health care costs and reduced investment earnings. The retirement rate increase along with increased cost of non-mandated benefits, fuel, and contract settlements continue to financially challenge school districts.

For the OAISD, located in a county that continues to grow, property tax revenue remains steady with a FY 2005 increase of 5%.

# Cash Management

Each fund within the District has its cash that is needed for daily operations, invested in the District's depositary and investment pool or in separate depository and investment accounts. Cash temporarily idle during the year may be invested in bank certificates of deposit, bank money market accounts, as well as U.S. Government securities as permitted by the State of Michigan statutes and the District's Cash and Investment Policy.

# Risk Management

The District manages its risk exposures through a combination of self-insurance programs, and commercial insurance and excess coverage policies.

For coverage's concerning property, general liability, automobile liability, motor vehicle physical damage, and property damage, the District participates in the MASB-SEG Property/Casualty Pool, Inc. Unemployment claims are reimbursed to the Michigan Employment Security Commission. The District is self-insured for dental insurance, and as of September 1, 2005, the District moved from self-funded health coverage to participation in the West Michigan Health Insurance Pool.

# Major Initiatives Undertaken by the District

The Ottawa Area Intermediate School District board has begun several initiatives to enhance the quality of education and maximize the effectiveness of services in the District. They are as follows:

<u>Wide Area Network (WAN)</u> – A \$2 million dollar fiber optic cable construction project connecting each of the OAISD K-12 districts, GRCC, GVSU, MAISD, and Ottawa County is substantially complete. The project will provide sufficient capacity for voice, video and data for an estimated 20 year period, and will enable schools to maximize efficiencies and enhance student learning through shared applications. Applications may include, but are not limited to, distance learning opportunities and common student and business management systems.

New Career Pathways in Vocational Education – Program expansion has been completed for eleventh and twelfth grade students in the area of Health and Human Services, fields identified as high growth skilled employment areas within our region. A \$4.2 Million, 22,689 square foot addition at the Careerline Tech Center has been completed and houses two new programs in each pathway, a distance learning lab and additional storage.

#### Awards

ASBO Certificate of Achievement: The Association of School Business Officials International (ASBO) awarded a Certificate of Achievement for Excellence in Financial Reporting (Certificate of Achievement) to the Ottawa Area Intermediate School District for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2004. This was the third consecutive year that the District has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a District must publish an easily readable and efficiently organized Comprehensive Annual Financial Report (CAFR), whose contents conform to program standards. This report must satisfy both Generally Accepted Accounting Principles and applicable legal requirements.

Bond Rating: In December, 2004, Standard & Poor's Ratings Services raised its rating on Ottawa Area ISD to "AA" from "AA-" based on the district's maintenance of strong financial operations and strong reserve levels, coupled with steady tax base growth.

Safe Schools Award: The OAISD has provided a safe work environment for staff and students in buildings that have unique compliance risks which has resulted in receipt of a "Safe Schools' award. This award, given by SET SEG Insurance Specialists, recognizes OAISD's very low workman's compensations claims which historically, have been less than 1% each year.

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# Acknowledgment

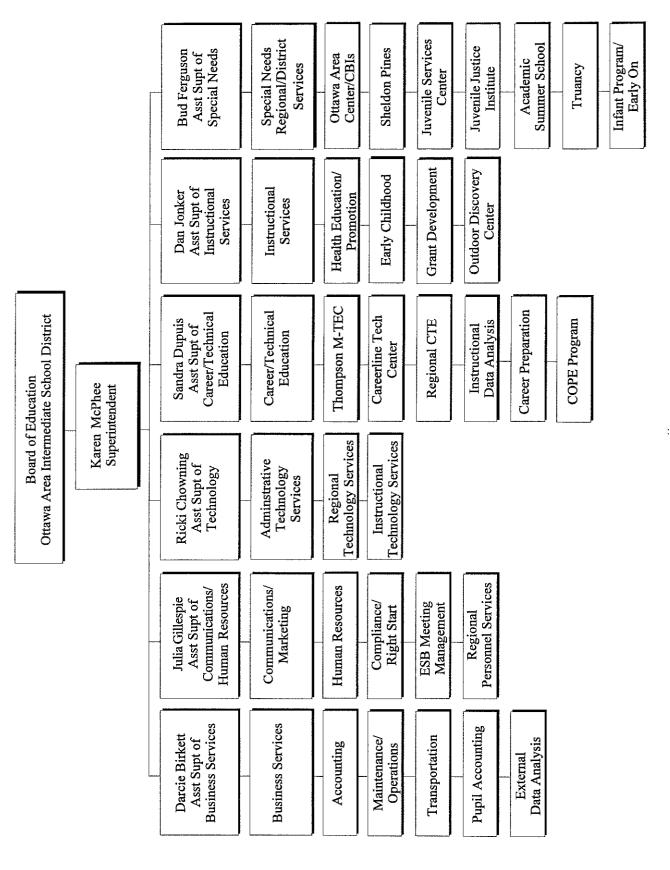
The preparation of this report could not have been accomplished without the efficient and dedicated services of the entire staff of the Business Services Department. We would like to express our gratitude to the members of the Board of the Ottawa Area Intermediate School District for their interest and support in planning and conducting financial operations of the District in a responsible and progressive manner.

Sincerely,

Darcie Birkett,

Assistant Superintendent of Business Services

# Ottawa Area Intermediate School District



# OTTAWA AREA INTERMEDIATE SCHOOL DISTRICT PRINCIPAL OFFICIALS YEAR ENDED JUNE 30, 2005

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Sandra Dupuis

Asst. Supt., Career & Technical Education

Robert Ferguson

Asst. Supt., Special Needs

Julie Gillespie

Asst. Supt., Communications & Human Resources

Daniel Jonker

Asst. Supt., Instructional Services



This Certificate of Excellence in Financial Reporting is presented to

# Ottawa Area Intermediate School District

For its Comprehensive Annual Financial Report (CAFR) For the Fiscal Year Ended June 30, 2004 Upon recommendation of the Association's Panel of Review which has judged that the Report substantially conforms to principles and standards of ASBO's Certificate of Excellence Program

President

**Executive Director** 

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#### INDEPENDENT AUDITORS' REPORT

October 19, 2005

Board of Education Ottawa Area Intermediate School District Holland, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Ottawa Area Intermediate School District as of and for the year ended June 30, 2005, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Ottawa Area Intermediate School District, as of June 30, 2005, and the respective changes in financial position thereof and the respective budgetary comparison for the general fund and each major special revenue fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated October 19, 2005 on our consideration of the District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis on pages 3-10 is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Ottawa Area Intermediate School District's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly presented, in all material respects, in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Rehmann Loham

# Management's Discussion and Analysis

As management of Ottawa Area Intermediate School District, we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended June 30, 2005. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages i-vi of this report.

#### Financial Highlights

- The assets of the District exceeded its liabilities at the close of the most recent fiscal year by \$54,297,139 (net assets). Of this amount, \$4,608,044 (unrestricted net assets) may be used to meet the District's ongoing obligations for general district programs.
- The District's total net assets increased by \$48,807.
- As of the close of the current fiscal year, the District's governmental funds reported combined ending fund balances of \$43,367,022, a decrease of \$3,187,609 in comparison with the prior year.
- At the end of the current fiscal year, unreserved fund balance for the general fund was \$5,010,488, or 69 percent of total general fund expenditures and transfers out.
- Investments for the future were made by the spending of approximately \$3,850,000 on school improvements, vehicles and equipment.

# Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the District's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The statement of activities presents information showing how the District's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused vacation leave).

Both of the government-wide financial statements display functions of the District that are principally supported by taxes and intergovernmental revenues (governmental activities). The activities of the District include instruction, supporting services, community services and transfers to locals.

The government-wide financial statements can be found on pages 11 and 12 of this report.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District fall within the governmental and fiduciary fund type categories.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the District's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the District's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The District maintains seven individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general, special education special revenue fund, regional vocational education special revenue fund and debt service fund, each of which are considered to be a major fund. Data from the other three governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The District adopts an annual appropriated budget for its general and special revenue funds. Budgetary comparison statements have been provided herein to demonstrate compliance with those budgets.

The basic governmental fund financial statements can be found on pages 13-17 of this report.

**Fiduciary funds**. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the District's own programs. The accounting used for fiduciary funds is much like that used for the government-wide financial statements.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 19-31 of this report.

**Other information.** The combining statements referred to earlier in connection with nonmajor governmental funds are presented immediately following the notes to the financial statements. Combining fund statements can be found on pages 32-34 of this report.

# Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of the District's financial position. In the case of the District, assets exceeded liabilities by \$54,297,139 at the close of the most recent fiscal year.

By far the largest portion of the District's net assets (47%) reflect net assets available for special education purposes while (20%) reflect net assets available for regional vocational education purposes and (18%) reflects its investment in capital assets (e.g., land, buildings, vehicles, and equipment), less any related debt used to acquire those assets that is still outstanding. The District uses these capital assets to provide services to the students and local school districts it serves; consequently, these assets are *not* available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

District's Net Asse	ets	
	Governm	ental Activities
	<u>2005</u>	<u>2004</u>
Current and other assets	\$52,893,597	\$53,534,847
Capital assets, net	<u> 18,546,835</u>	<u>15,442,737</u>
Total assets	71,440,432	68,977,584
Long-term liabilities outstanding	8,666,283	8,972,374
Other liabilities	8,477,010	<u>5,756,878</u>
Total liabilities	17,143,293	14,729,252
Net assets:		
Invested in capital assets, net of related debt	10,029,095	7,047,120
Restricted	39,660,000	42,462,097
Unrestricted	4,608,044	4,739,115
Total net assets	<u>\$54,297,139</u>	<u>\$54,248,332</u>

An additional portion of the District's net assets (5 percent) represents resources that are subject to other external restrictions on how they may be used. The remaining balance of *unrestricted net assets* (10 percent) may be used to meet the District's ongoing obligations to its general programs.

At the end of the current fiscal year, the District was able to report positive balances in all three categories of net assets. The same situation held true for the prior fiscal year.

The District's net assets increased by \$48,807 during the current fiscal year. A majority of this growth was invested in capital assets to service the District and local districts. Included in the current fiscal year was an increase in property tax revenue due to increases in the taxable value of property and state and federal funding increases.

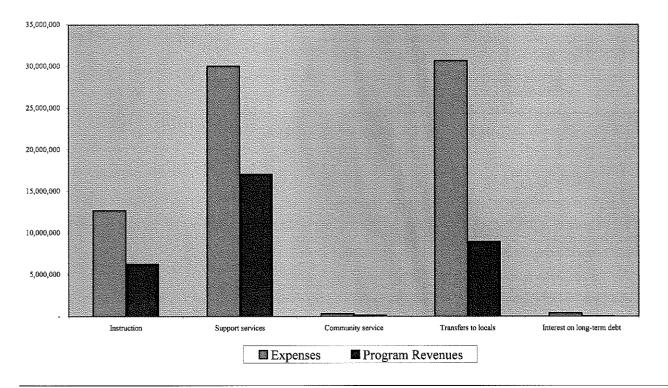
# District's Changes in Net Assets

	Governmental Activities		
	<u>2005</u>	<u>2004</u>	
Revenue:			
Program revenue:	\$16,051,193	\$ 5,091,817	
Charges for services	16,358,515	14,748,167	
Operating grants and contributions	40,627	219,850	
Capital grants and contributions	40,027	219,650	
General revenue:	39,814,055	37,728,445	
Property taxes	1,748,379	2,049,002	
State school aid	1,746,379	2,049,002	
Grants and contributions not restricted to	267	71,544	
specific programs	180,311	(8,141)	
Other	180,311	(0,171)	
	74,193,347	59,900,684	
Total revenue	74,175,54 <u>7</u>	57,700,00.	
Ewnonese:			
Expenses: Instruction	12,707,480	12,319,236	
Supporting services	30,016,630	17,839,497	
Community services	336,670	285,806	
Transfers to locals and other services	30,670,968	27,499,830	
Interest on long-term debt	412,792	425,241	
interest on long-term door			
Total expenses	<u>74,144,540</u>	<u>58,369,610</u>	
	40.007	1 521 054	
Increase in net assets	48,807	1,531,074	
Net assets, beginning of year	54,248,332	52,707 <u>,258</u>	
Net assets, degining of year			
Net assets, end of year	<u>\$54,297,139</u>	<u>\$54,238,332</u>	

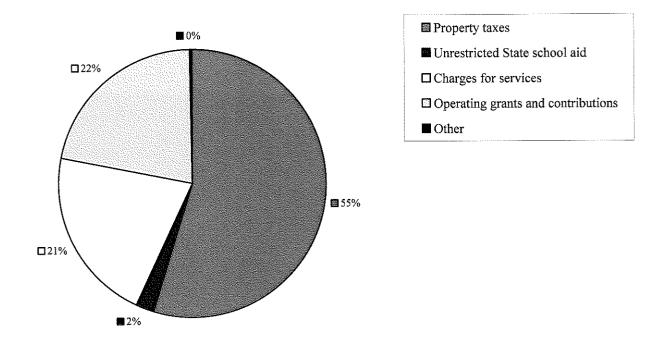
Governmental activities. Net assets increased by \$48,807. Key elements of this increase are as follows:

- Property tax revenue increased due primarily to increases in taxable property and new construction values.
- Operating grants increased due to additional federal funding for special education.
- Transfers to locals increased due to additional federal funding and the approved funding plan.

# **Expenses and Program Revenues - Governmental Activities**



# **Revenues by Source - District Activities**



# Financial Analysis of the Government's Funds

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a District's net resources available for spending at the end of the fiscal year.

The general fund is the chief operating fund of the District. At the end of the current fiscal year, unreserved fund balance of the general fund was \$5,010,488. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents approximately 69 percent of total general fund expenditures and transfers out.

The fund balance of the District's general fund increased by \$16,872 during the current fiscal year. The largest revenue source in this fund is state revenue which includes primarily state aid. Expenditures consist primarily of costs associated with supporting the District's and local district operations.

The special education special revenue fund has a total fund balance of \$24,405,186, which decreased by \$1,551,301 from the prior year. These resources are restricted for special education programs administered by the District and transfers to local districts for special education programs. The largest portion of this funds revenue comes from property taxes while the largest expenditure is transfers to local districts.

The regional vocational education fund has a total fund balance of \$10,100,685 which decreased by \$1,249,554 from the prior year. These resources are restricted for vocational education purposes.

The debt service fund incurred \$689,343 in debt service costs during the year which were funded through transfers from those funds benefiting from the related bond financed projects.

#### General Fund Budgetary Highlights

Differences between the original and final amended budgets were caused by:

- Self-funded health insurance expenditures were 27% lower than projected.
- Increase in general fund administration portion of local district Itinerant Staff added after budgeting.
- Grant carryovers were higher than projected and also funding of new grants.

#### **Capital Asset and Debt Administration**

Capital assets. The District's investment in capital assets for its governmental type activities as of June 30, 2005, amounted to \$18,546,835 (net of accumulated depreciation). This investment in capital assets includes land, buildings, vehicles and equipment.

- Major capital asset events during the current fiscal year included the following:
  - Approximately \$2,100,000 in project costs were incurred for the addition to the CTC building.

# **District's Capital Assets**

(net of depreciation)
June 30, 2005

Land	\$ 617,500
Buildings	11,452,424
Land improvements	136,557
Equipment	1,507,468
Construction in progress	4,832,886

Total <u>\$18,546.835</u>

Additional information on the District's capital assets can be found in Note III.B on pages 26 and 27 of this report.

**Long-term debt.** At the end of the current fiscal year, the District had total bonded debt outstanding of \$8,816,303. Of this balance \$1,001,303 is not a general obligation of the District and does not constitute an indebtedness of the District within any constitutional or statutory limitations, and is payable solely from state aid payments from the State of Michigan. The remaining balance of \$7,815,000 represents general obligation bonds of the District.

The District's total debt decreased by \$315,000 during the current fiscal year, with no new debt issuances.

Additional information on the District's long-term debt can be found in Note III.D on page 28 of this report.

# Factors Bearing on the District's Future

The following factors were considered in preparing the District's budget for the 2005-06 fiscal year:

- Property tax revenue increased 5%.
- Continued categorical cuts in state aid due to economic condition and structural budget problems.
- Projected continued escalation of retirement system rate due to increased health care costs and reduced investment earnings.
- Union wages were projected to increase 2% based on average settlements around the County.
- Energy increased 25% due to fuel prices.
- Non-mandated benefits projected to increase 17% based on recent insurance trend data.
- Federal revenue projections were done on a grant-by-grant basis, with offsetting expenditures in all cases.
- New programming at the Careerline Tech Center resulting in building construction and wetland mitigation.

# **Requests for Information**

This financial report is designed to provide a general overview of the District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Assistant Superintendent for Business Services, 13565 Port Sheldon Road, Holland, Michigan, 49424.

# STATEMENT OF NET ASSETS

# **JUNE 30, 2005**

	Governmental Activities
Assets	
Current assets	\$ 4,305,050
Cash and cash equivalents	35,314,225
Investments	22,22,22
Receivables	249,557
Interest	4,709,306
Accounts	43,969
Taxes	7,504,770
Due from other governmental units	737,672
Inventories	29,048
Prepaid expenses	52,893,597
Total current assets	32,033,377
Noncurrent assets	
Capital assets	5,450,386
Land and construction in progress	22,965,634
Improvements, buildings and equipment	(9,869,185)
Less accumulated depreciation	18,546,835
Total noncurrent assets	110,000
Total assets	71,440,432
Liabilities	
Current liabilities	07.1.050
Accounts payable	954,059
Accrued liabilities	1.057.000
Salaries payable	1,865,923
Employee benefits	961,081
Interest payable	190,703
Due to other governmental units	4,101,017
Unearned revenue	42,466
Bonds payable within one year	330,000
Compensated absences payable within one year	31,761
Total current liabilities	8,477,010
Noncurrent liabilities	
Bonds payable in more than one year	8,486,303
Compensated absences payable in more than one year	179,980
Total noncurrent liabilities	8,666,283
Total liabilities	17,143,293
Net assets	10.000.005
Invested in capital assets, net of related debt	10,029,095
Restricted for	05.405.406
Special education	25,405,186
Vocational education	11,100,685
Capital projects	1,717,510
Debt service	1,131,836
Permanently restricted-endowment	250,000
Restricted endowment interest	54,783
Unrestricted	4,608,044
Total net assets	\$54,297,139

The accompanying notes are an integral part of the basic financial statements.

# STATEMENT OF ACTIVITIES

# FOR THE YEAR ENDED JUNE 30, 2005

		Pı			
			Operating	Capital	
		Charges	Grants and		Net (Expense)
Functions / Programs	Expenses	for Services	Contributions	Contributions	Revenue
Governmental activities:					
Instruction	\$ 12,707,480	\$ 1,849,853	\$ 4,408,052	\$ -	\$ (6,449,575)
Supporting services	30,016,630	14,059,499	3,002,062	-	(12,955,069)
Community services	336,670	141,841	5,002,002	_	(194,829)
Transfers to locals and other services	30,670,968	141,041	8,948,401	_	(21,722,567)
Interest on long-term debt	412,792	_	0,510,101	40,627	(372,165)
interest on long-term debt	412,792			70,027	(372,103)
Total governmental activities	\$ 74,144,540	\$ 16,051,193	\$16,358,515	\$ 40,627	(41,694,205)
General revenues:					
Property taxes					
General					1,005,422
Special education					28,950,235
Vocational education					9,858,398
State school aid					1,748,379
Grants and contributions not					2,,2
restricted to specific programs					267
Universal service fee					96,101
Unrestricted investment earnings					81,266
Gain on the disposal of capital asset					2,944
Gain on the disposal of capital asset	•				2,711
Total general revenues					41,743,012
Change in net assets					48,807
Net assets, beginning of year, as restated					54,248,332
Net assets, end of year					\$ 54,297,139

#### BALANCE SHEET GOVERNMENTAL FUNDS

#### **JUNE 30, 2005**

ASSETS	General	Special Education	Regional Vocational Education	Debt Service	Other Governmental Funds	Total
Cash and cash equivalents	\$ 1,188,348	\$ 922,437	\$ 1,178,313	\$ -	\$ 1,015,952	\$ 4,305,050
Investments	3,586,600	20,269,125	8,248,500	-	3,210,000	35,314,225
Receivables	2 250	170,768	65,591		9,840	249,557
Interest	3,358 111,098	4,449,530	148,678	_	-,040	4,709,306
Accounts	1,110	31.972	10.887	_	_	43,969
Taxes Due from other funds	1,110	17,012	-	_		17,012
Due from other governmental units	889,986	5,253,009	229,939	1,131,836	-	7,504,770
Inventories	3,132	· -	734,540	-	-	<b>7</b> 3 <b>7</b> ,672
Prepaid expenditures	9,726	9,678	9,644			29,048
TOTAL ASSETS	\$ 5, <b>7</b> 93,358	\$ 31,123,531	\$ 10,626,092	\$1,131,836	\$ 4,235,792	\$ 52,910,609
LIABILITIES AND FUND EQUITY						
LIABILITIES						
Accounts payable	\$ 17,235	\$ 516,425	\$ 35,270	\$ -	\$ 385,129	\$ 954,059
Accrued liabilities						
Salaries payable	38,405	1,481,279	346,239	-	-	1,865,923 961,081
Employee benefits	206,880	624,849	129,352	•	-	17,012
Due to other funds	15,320	4,095,792	1,692	-		4,101,017
Due to other governmental units	5,225 499,805	4,093,792	12,854	1,131,836	-	1,644,495
Deferred revenue	499,603	-	12,034	1,101,000	-	1,011,772
TOTAL LIABILITIES	782,870	6,718,345	525,407	1,131,836	385,129	9,543,587
FUND BALANCES						
Reserved			_	_	744,907	744,907
Capital Projects	-	_		_	250,000	250,000
Endowment corpus Endowment expendable earnings	-	-	_	-	54,783	54,783
Unreserved					•	•
Designated-capital projects funds	-	-	-	-	2,800,973	2,800,973
Undesignated	5,010,488	24,405,186	10,100,685			39,516,359
TOTAL FUND BALANCES	5,010,488	24,405,186	10,100,685		3,850,663	43,367,022
TOTAL LIABILITIES AND FUND BALANCES	\$ 5,793,358	\$ 31,123,531	\$ 10,626,092	\$1,131,836	\$ 4,235,792	\$ 52,910,609

The accompanying notes are an integral part of the basic financial statements.

# Reconciliation of Fund Balances on the Balance Sheet for Governmental Funds to Net Assets of Governmental Activities on the Statement of Net Assets

# **JUNE 30, 2005**

Fund balances - total governmental funds

Deduct - bonds payable

Deduct - compensated absences

Deduct - accrued interest on bonds payable

\$ 43 367 022

(8,816,303)

(190,703)

(211,741)

rund barances - total governmental funds	Ψ	75,507,022
Amounts reported for governmental activities in the statement of net assets are different because:		
Long-term receivables are reported as an asset and revenue when earned on the statement of net assets while the governmental funds report these balances as an asset and deferred revenue until the available criteria for revenue recognition occurs.		
Add - deferred revenue on long-term receivable		1,602,029
Capital assets used in governmental activities are not financial resources and therefore an not reported in the funds.	re	
Add - capital assets		28,416,020
Deduct - accumulated depreciation		(9,869,185)
Certain liabilities, such as bonds payable, are not due and payable in the current period and therefore are not reported in the funds.		

Net assets of governmental activities \$ 54,297,139

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS

# FOR THE YEAR ENDED JUNE 30, 2005

	General	Special Education	Regional Vocational Education	Debt Service	Other Governmental Funds	Total
REVENUES  Local sources State sources Federal sources	\$ 2,438,544 2,142,455 547,707	\$ 41,633,258 4,932,423 9,614,227	\$ 11,776,206 629,020 522,223	\$ -	\$ 73,388	\$ 55,921,396 7,703,898 10,684,157
TOTAL REVENUES	5,128,706	56,179,908	12,927,449		73,388	74,309,451
EXPENDITURES Current Instruction Supporting services Community service Transfers to local district Capital outlay Debt service Principal Interest	37,636 6,675,157 80,127 339,999	6,398,203 19,336,435 3,793 30,127,346	6,190,092 3,854,564 237,636 203,623	315,000 374,343	3,323,106	12,625,931 29,866,156 321,556 30,670,968 3,323,106 315,000 374,343
TOTAL EXPENDITURES	7,132,919	55,865,777	10,485,915	689,343	3,323,106	77,497,060
REVENUES OVER (UNDER) EXPENDITURES	(2,004,213)	314,131	2,441,534	(689,343)	(3,249,718)	(3,187,609)
OTHER FINANCING SOURCES (USES) Transfers in Transfers out	2,184,826 (163,741)	5,000 (1,870,432)	(3,691,088)	689,343	2,846,092	5,725,261 (5,725,261)
TOTAL OTHER FINANCING SOURCES (USES)	2,021,085	(1,865,432)	(3,691,088)	689,343	2,846,092	_
NET CHANGES IN FUND BALANCES	16,872	(1,551,301)	(1,249,554)	-	(403,626)	(3,187,609)
FUND BALANCES, BEGINNING OF YEAR, AS RESTATED	4,993,616	25,956,487	11,350,239		4,254,289	46,554,631
FUND BALANCES, END OF YEAR	\$ 5,010,488	\$ 24,405,186	\$ 10,100,685	\$ -	\$ 3,850,663	\$ 43,367,022

The accompanying notes are an integral part of the basic financial statements.

# Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities

# FOR THE YEAR ENDED JUNE 30, 2005

Net change in fund balances - total governmental funds

\$ (3,187,609)

Amounts reported for governmental activities in the statement of activities are different because:

Long-term receivables are reported as revenue when earned on the statement of activities while the governmental funds report these balances as revenue when the available criteria for revenue recognition occurs.

Deduct - change in deferred revenue on long-term receivable

(116,104)

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Add - capital outlay (includes \$3,323,106 recorded as capital outlay and \$536,701 recorded as instruction, support, and community services expenditures)

Deduct - depreciation expense

3,859,807 (755,709)

Bond proceeds provide current financial resources to governmental funds in the period issued, but issuing bonds increases long-term liabilities in the statement of net assets. Repayment of bond principal is an expenditure in the governmental funds, but is recorded as a reduction in bonds payable on the government-wide statements.

Add - principal payments on bonds payable

315,000

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the statement of revenues, expenditures and changes in fund balances.

Add - increase in the accrual for compensated absences Add - increase in accrued interest payable on bonds (28,129) (38,449)

Change in net assets of governmental activities

\$ 48,807

The accompanying notes are an integral part of the basic financial statements.

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL GENERAL AND MAJOR SPECIAL REVENUE FUNDS

# FOR THE YEAR ENDED JUNE 30, 2005

	General				
	Budget A Original	Amounts Final	Actual	Positive (Negative)	
REVENUES	Original				
Local sources	\$ 2,351,507	\$ 2,435,239	\$ 2,438,544	\$ 3,305	
State sources	2,122,641	2,208,592	2,142,455	(66,137)	
Federal sources	790,399	742,021	547,707	(194,314)	
TOTAL REVENUES	5,264,547	5,385,852	5,128,706	(257,146)	
EXPENDITURES					
Current					
Instruction					
Basic programs	55,033	54,965	37,636	17,329	
Adult continuing education	-	-	-	=	
Student instruction and added needs	•	-	-	-	
Supporting services					
Pupil services	-			-	
Instructional staff	2,832,985	2,792,766	2,531,550	261,216	
General administration	271,000	246,558	236,920	9,638	
School administration	-	43,204	43,381	(177	
Business services	999,923	980,767	906,491	74,276	
Operation and maintenance	421,749	392,538	386,332	6,206	
Transportation services	-	-	-	-	
Central services	2,864,362	2,730,608	2,570,483	160,125	
Community service	110,412	119,372	80,127	39,245	
Transfers to local districts	456,012	409,869	339,999	69,870	
TOTAL EXPENDITURES	8,011,476	7,770,647	7,132,919	637,728	
REVENUES OVER (UNDER) EXPENDITURES	(2,746,929)	(2,384,795)	(2,004,213)	380,582	
OTHER FINANCING SOURCES (USES)					
Transfers in	2,589,544	2,186,821	2,184,826	(1,995	
Transfers out	(191,054)	(164,108)	(163,741)	367	
TOTAL OTHER FINANCING SOURCES (USES)	2,398,490	2,022,713	2,021,085	(1,628	
NET CHANGE IN FUND BALANCES	(348,439)	(362,082)	16,872	378,954	
FUND BALANCES, BEGINNING OF YEAR, AS RESTATED	4,993,616	4,993,616	4,993,616		
FUND BALANCES, END OF YEAR	\$ 4,645,177	\$ 4,631,534	\$ 5,010,488	\$ 378,954	

	Special Educat	tion Fund			Vocational	Education	Variance
			Variance	Dudget /	Budget Amounts Actual		
Budget A	Lmounts Final	Actual	Positive (Negative)	Original Original	Final	Actual	Positive (Negative)
Original	rmai	Actual	(Negative)	Original	1 77742		<u></u>
\$ 31,167,677	\$ 41,706,083	\$ 41,633,258	\$ (72,825)	\$ 11,577,677	\$ 11,662,927	\$ 11,776,206	\$ 113,279
5,102,792	4,865,370	4,932,423	67,053	675,452	602,601	629,020	26,419
9,249,420	9,767,299	9,614,227	(153,072)	532,596	542,349	522,223	(20,126)
45,519,889	56,338,752	56,179,908	(158,844)	12,785,725	12,807,877	12,927,449	119,572
	-	_	-	5,771,913	5,776,770	5,367,996	408,774
-	-	-	-	842,551	825,154	822,096	3,058
6,912,521	6,865,740	6,398,203	467,537	-	-	-	-
3,627,155	13,406,021	13,273,929	132,092	820,510	801,772	768,729	33,043
331,199	1,058,259	1,029,451	28,808	1,236,241	1,112,512	953,137	159,375
616,891	616,185	611,685	4,500	11,800	12,420	12,420	-
976,444	940,918	870,496	70,422	1,032,201	1,022,262	948,819	73,443
48,362	48,404	51,390	(2,986)	22,488	22,310	21,647	663
778,525	745,113	669,206	75,907	1,188,804	1,149,280	1,043,884	105,396
2,056,500	2,629,781	2,765,953	(136,172)	39,915	39,915	51,984	(12,069)
243,965	149,461	64,325	85,136	60,100	60,508	53,944	6,564
•	20,000	3,793	16,207	263,436	249,186	237,636	11,550
29,595,993	30,094,372	30,127,346	(32,974)	390,951	181,845	203,623	(21,778)
45,187,555	56,574,254	55,865,777	708,477	11,680,910	11,253,934	10,485,915	768,019
332,334	(235,502)	314,131	549,633	1,104,815	1,553,943	2,441,534	887,591
5,000	5,000	5,000	_	_	_		_
(2,073,152)	(1,898,283)	(1,870,432)	27,851	(5,915,314)	(5,586,132)	(3,691,088)	1,895,044
(2,068,152)	(1,893,283)	(1,865,432)	27,851	(5,915,314)	(5,586,132)	(3,691,088)	1,895,044
(1,735,818)	(2,128,785)	(1,551,301)	577,484	(4,810,499)	(4,032,189)	(1,249,554)	2,782,635
25,956,487	25,956,487	25,956,487	_	11,350,239	11,350,239	11,350,239	
\$ 24,220,669	\$ 23,827,702	\$ 24,405,186	\$ 577,484	\$ 6,539,740	\$ 7,318,050	\$ 10,100,685	\$ 2,782,635

# FIDUCIARY FUND STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES

# **JUNE 30, 2005**

	Agency Fund
ASSETS	
Cash and temporary investments	\$ 13,127
TOTAL ASSETS	\$ 13,127
LIABILITIES	
Accounts payable	\$ 13,127
TOTAL LIABILITIES	\$ 13,127

#### NOTES TO FINANCIAL STATEMENTS

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Reporting entity

The District has followed the guidelines of the Governmental Accounting Standards Board's Statement No. 14 and has determined that no entities should be consolidated into its basic financial statements as component units. Therefore, the reporting entity consists of the primary government financial statements only. Component units include entities for which the government is considered to be financially accountable.

#### B. Government-wide and fund financial statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from fiduciary activities which are utilized to account for the assets of other entities for which the district acts in an agency capacity.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Major individual governmental funds are reported as separate columns in the fund financial statements.

#### C. Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting as are the fiduciary fund financial statements, except that agency funds do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

#### NOTES TO FINANCIAL STATEMENTS

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes received within 60 days of year end, expenditure driven grant revenue and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the district.

The District reports the following major governmental funds:

The general fund is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The special education special revenue fund accounts for monies received from Federal, State and Local sources which are restricted to instruction and services related to special education.

The regional vocational education special revenue fund accounts for monies received from Federal, State and Local sources which are restricted to instruction and services related to providing vocational education.

The debt service fund accounts for the accumulation of assets for payment of debt service on Durant and general obligation bonds.

Additionally, the government reports the following fund types:

The capital projects funds account for the acquisition or construction of capital assets.

The permanent fund is used to account for monies held in a perpetual trust, the earnings of which may be used for specified educational purposes. At June 30, 2005 there were \$54,783 earnings available for expenditure. Expenditure of interest income is governed by a three member committee which is appointed by the Board of Education.

The agency fund accounts for assets held for other organizations in an agency capacity

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in the government-wide financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board.

#### NOTES TO FINANCIAL STATEMENTS

Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes, unrestricted grants and interest income.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

#### D. Assets, liabilities and equity

#### 1. Cash and cash equivalents and investments

The government's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are reported at fair value.

Michigan law authorizes the District to deposit and invest in:

- (a) Bonds, bills, or notes of the United States; obligations, the principal and interest of which are fully guaranteed by the United States; or obligations of the State. In a primary or fourth class school district, the bonds, bills, or notes shall be payable at the option of the holder upon not more than 90 days notice or, if not so payable, shall have maturity dates not more than 5 years after the purchase dates.
- (b) Certificates of deposit insured by a State or national bank, savings accounts of a state or federal savings and loan association, or certificates of deposit or share certificates of a state or federal credit union organized and authorized to operate in this State.
- (c) Commercial paper rated prime at the time of purchase and maturing not more than 270 days after the date of purchase.
- (d) Securities issued or guaranteed by agencies or instrumentalities of the United States government or federal agency obligation repurchase agreements, and bankers' acceptance issued by a bank that is a member of the federal deposit insurance corporation.
- (e) Mutual funds composed entirely of investment vehicles that are legal for direct investment by a school district.
- (f) Investment pools, as authorized by the surplus funds investment pool act, composed entirely of instruments that are legal for direct investment by a school district.

#### NOTES TO FINANCIAL STATEMENTS

# 2. Receivables and payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans).

# 3. Inventories and prepaid items

Inventories, which consist of supplies and vocational program projects in process are valued at cost on the first-in/first-out (FIFO) method. Inventories are recorded as expenditures when consumed rather than when purchased.

Payments made to vendors for services that will benefit periods beyond a fund's fiscal year-end are recorded as prepaid items in both government-wide and fund financial statements.

#### 4. Capital assets

Capital assets, which include property and equipment, are reported in the governmental activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Land and construction in progress are not depreciated. Capital assets of the primary government are depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	Years
Land improvements	5-20
Buildings	45
Equipment	5-20

#### 5. Compensated absences payable

It is the government's policy to permit employees to accumulate earned but unused vacation pay benefits. All vacation pay is accrued when incurred in the government-wide financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations or retirements. The balance of compensated absences payable includes salary and retained benefits payable.

### NOTES TO FINANCIAL STATEMENTS

### 6. Long-term obligations

In the government-wide financial statements, long-term obligations are reported as liabilities in the governmental activities statement of net assets. Where applicable, bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

### 7. Fund equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

### 8. Transfers to local districts

Transfers to local districts includes the payment of grant, tax and other revenues to local districts and is included under this financial statements caption as required by the Michigan Department of Education chart of accounts and reporting format.

### II. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

### A. Budgetary information

The General and Special Revenue funds are under formal budgetary control. Budgets shown in the financial statements are adopted on a basis consistent with generally accepted accounting principles (GAAP). The budgets for the General and Special Revenue Funds are adopted on a functional basis. All annual appropriations lapse at fiscal year end. Noncompliance with budgetary control are shown in the basic financial statements.

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. The Superintendent submits to the Board a proposed operating budget for the fiscal year commencing the following July 1.
- 2. Public hearings are conducted to obtain taxpayer comments.
- 3. The budget is legally enacted through passage of a resolution.

### NOTES TO FINANCIAL STATEMENTS

- 4. Formal budgetary integration is employed as a management control device during the year for all funds except permanent funds.
- 5. Adoption and amendments of all budgets used by the District are governed by Public Act 621, which was followed for the year ended June 30, 2004. Expenditures may not exceed appropriations at the function level (the legal level of budgetary control). The appropriations resolutions are based on the projected expenditures budget of the department heads of the District. Any amendment to the original budget must meet the requirements of Public Act 621. Any revisions that alter the total expenditures of any function must be approved by the District Board. Amendments were made to the budget during the year. Amendments that were made are displayed on the budget and actual general and special revenue statements.

### III. DETAILED NOTES ON ALL FUNDS

### A. Deposits and investments

The captions on the financial statements relating to cash and cash equivalents are as follows:

	Governmental Activities	Fiduciary Activities	Total	
Cash and cash equivalents	\$ 4,305,050	\$ 13,127	\$ 4,318,177	
Investments	35,314,225	-	35,314,225	
Total	\$ 39,619,275	\$ 13,127	\$ 39,632,402	

These deposits are in one (1) financial institution located in Michigan. State policy limits the School's deposit options to financial institutions located in Michigan. All accounts are in the name of the School and a specific fund or common account. They are recorded in School records at fair value.

The District chooses to disclose its investments by specifically identifying each. As of year end, the District had the following deposits and investments:

	Maturity	Fair Value	Rating
AIM Investments Government and Agency Cash Management Fund Federal National Mortgage Association Federal National Mortgage Association Federal Home Loan Bank Federal Home Loan Mortgage Corporation Federal Home Loan Mortgage Corporation Federal National Mortgage Association Federal Home Loan Bank Federal National Mortgage Association	N/A 06/02/06 09/28/06 11/28/06 01/02/07 02/14/07 03/30/05 04/05/07 05/10/07	\$1,285,333 1,986,000 1,480,125 1,922,500 1,974,000 1,974,000 2,000,000 1,980,000	S&P AAA S&P AAA S&P AAA S&P AAA S&P AAA S&P AAA S&P AAA S&P AAA

### NOTES TO FINANCIAL STATEMENTS

Federal Home Loan Mortgage Corporation	06/29/07	\$1,981,000	S&P AAA
Federal Home Loan Mortgage Corporation	09/14/07	1,972,500	S&P AAA
Federal Home Loan Bank	01/07/08	2,275,000	S&P AAA
Federal National Mortgage Association	01/18/08	1,922,500	S&P AAA
Federal Home Loan Bank	01/28/08	599,100	S&P AAA
Federal Home Loan Mortgage Corporation	02/25/08	1,477,500	S&P AAA
Federal Home Loan Mortgage Corporation	06/03/08	242,500	S&P AAA
Federal National Mortgage Association	09/15/08	1,485,000	S&P AAA
Federal National Mortgage Association	12/22/08	1,994,000	S&P AAA
Federal Home Loan Bank	04/23/09	1,975,000	S&P AAA
Federal National Mortgage Association	05/27/09	2,000,000	S&P AAA
Federal Home Loan Mortgage Corporation	10/19/09	1,995,000	S&P AAA

### Investment and deposit risk

Interest Rate Risk. State law limits the allowable investments and the maturities of some of the allowable investments as identified in Note 1 of the summary of significant accounting policies. The District's investment policy does not have specific limits in excess of state law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The maturity date for each investment is identified above for investments held at year end.

Credit Risk. State law limits investments to specific government securities, certificates of deposits and bank accounts with qualified financial institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers acceptances of District's specific financial institutions, qualified mutual funds qualified external investment pools as identified in Note 1 (summary of significant accounting policies). The investment policy does not have specific limits in excess of state law on investment credit risk. The ratings for each investment are identified above for investments held at year end.

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of a bank failure, the District's deposits may not be returned. The District minimizes this risk by pre-qualifying the financial institutions, broker/dealers, intermediaries, and advisors to be in compliance with the requirements set forth in the District's investment policy. As of year end, \$5,529,038 of the District's bank balance of \$5,629,038 was exposed to custodial credit risk because it was uninsured and uncollateralized.

Custodial Credit Risk – Investments. For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. State law does not require and the District does not have a policy for investment custodial credit risk. Of the above \$35,314,225 investments the District has a custodial credit risk exposure of \$35,314,225 because the related securities are uninsured, unregistered and held by the counterparty's trust department in street name.

### NOTES TO FINANCIAL STATEMENTS

### B. Capital assets

Capital assets activity for the year ended June 30, 2005 was as follows:

	Balance July 1, 2004	Additions	Dispositions	Balance June 30, 2005
Governmental activities	2			
Capital assets not being depreciated:  Land  Construction in progress	\$ 617,500 1,748,096	\$ 3,084,790	\$ -	\$617,500 4,832,886
Total capital assets not being depreciated	2,365,596	3,084,790		5,450,386
Capital assets being depreciated: Land improvements Buildings and structure Furniture and equipment	539,142 17,470,506 4,208,787	17,696 60,030 697,291	- - 27,818	556,838 17,530,536 4,878,260
Total capital assets being depreciated	22,218,435	775,017	27,818	22,965,634
Less accumulated depreciation: Land improvements Buildings and structure Furniture and equipment	394,673 5,668,995 3,077,626	25,608 409,117 320,984	27,818	420,281 6,078,112 3,370,792
Total accumulated depreciation	9,141,294	755,709	27,818	9,869,185
Total capital assets being depreciated, net	13,077,141	19,308		13,096,449
Government activities capital assets, net	\$15,442,737	\$3,104,098	<u> </u>	\$18,546,835

Depreciation expense was charged to functions/programs of the primary government as follows:

### Governmental activities:

Instruction \$ 219,156
Supporting services 521,439
Community services 15,114

Total depreciation expense – governmental activities \$ 755,709

### C. Interfund activity

### **Transfers**

Transfers out by fund:	General	Transfers i Special Education	Debt Service	NonMajor Funds	Total
General Special Education Vocational Education	\$ - 1,256,392 928,434	\$5,000 - 	\$158,741 496,147 34,455	\$ - 117,893 2,728,199	\$ 163,741 1,870,432 3,691,088
	\$2,184,826	\$5,000	\$689,343	\$2,846,092	\$5,725,261

### NOTES TO FINANCIAL STATEMENTS

### Interfund receivables/payables

Interfund balances primarily reflect balances utilized to facilitate appropriate cash flow for operations. The amounts of interfund receivables and paybles at year end are as follows:

	Interfund Receivables	Interfund Payables
Major Funds: General Fund Special Education Fund Regional Vocational Education Fund	\$ - 17,012	\$15,320 1,692
	\$17,012	\$17,012

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due; and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations. The most significant transfers are described as noted below:

- Transfer from the special education and vocational education fund to the general fund represent payment for the special education and vocational education fund's share of administrative and other program cost.
- Transfers to the debt service fund represent each fund's share of principal and interest costs associated with projects paid for with bond proceeds.
- Transfer to nonmajor funds from nonmajor funds represent the consolidation of three capital projects funds into one general capital projects fund.

### NOTES TO FINANCIAL STATEMENTS

D. Long-term debt	Balance June 30 2004	Additions (Deletions)	Balance June 30 2005	Due in One Year
1998 School Improvement Bonds Revenue Bonds (Durant Settlement), \$1,567,311 issued, due in amounts ranging from \$69,108 through \$160,653 plus interest at 4.8% through 2013 (payable only by an annual State of Michigan Appropriation to the District)	\$1,001,303	\$ -	\$1,001,303	\$ -
2001 School Building and Site General Obligation Bonds, \$9,000,000 issued, due in amounts ranging from \$285,000 through \$685,000 plus interest ranging from 4.125% - 4.900%				
through 2021 (limited tax general obligation)	8,130,000	(315,000)	7,815,000	330,000
Total bonds payable	9,131,303	(315,000)	8,816,303	330,000
Compensated absences	183,612	28,129	211,741	31,761
Total long-term debt	\$9,314,915	\$(286,871)	\$9,028,044	\$361,761

Compensated absences are generally liquidated from the general, special education and vocational education funds.

Annual debt service requirements to maturity for general obligation bonds are as follows:

Year Ended <u>June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2006	\$ 330,000	\$ 471,082	\$ 801,082
2007	783,382	428,307	1,211,689
2008	448,261	359,811	808,072
2009	467,226	340,516	807,742
2010	491,375	320,212	811,587
2011-2015	2,631,059	1,248,902	3,879,961
2016-2020	2,980,000	615,535	3,595,535
2021	685,000	33,564	<u>718,564</u>
Totals	<u>\$8,816,303</u>	<u>\$3,817,929</u>	<u>\$12,634,232</u>

### IV. OTHER INFORMATION

### A. Risk management

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 2005, the District carried insurance to cover risks of losses except for employee dental coverage and medical insurance as discussed below.

### NOTES TO FINANCIAL STATEMENTS

The District has had no settled claims resulting from these risks that exceeded their commercial coverage in any of the past three fiscal years.

The District self-insures dental with maximum annual benefits of \$1,000 (\$1,500 lifetime maximum for orthodontic services) per employee. The District recognizes the cost of the benefits as the claims are presented. Unused benefits are forfeited at the end of the year. The District retains the services of an independent agency to administer its dental cases. No estimate of claims incurred but not reported under the plan is available; but District management expects the amount, if any, to be immaterial to the basic financial statements as of June 30, 2005. There were no significant reductions in insurance coverage during the year.

### B. Self-insurance plan

The claims liability of \$392,289 reported at June 30, 2005 is based on the requirements of Statement No. 10 of the Governmental Accounting Standards Board, which requires that a liability for claims be reported if it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated.

The activity of the self-funded insurance is accounted for in various funds. An independent administrator is contracted to process the daily claims. An excess coverage insurance policy covers individual claims in excess of \$100,000. The District is responsible for paying administrative charges which are included in these funds. The revenues for these funds are reimbursements from various other funds, employee withholdings, and co-payments. The liability at the end of the year included claims already incurred and reported as well as an estimate for claims incurred but not reported. Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of payouts and other economic and social factors.

Settled claims have not exceeded insurance coverage in the history of the self-insurance program. The changes in the claims liability for the year ended June 30, 2005, was as follows:

Beginning of Year Liability	Current Year Claims	Claim Payments	End of Year Liability	
2004	\$ -	\$ 962,393	\$ 542,218	\$420,175
2005	420,175	2,805,262	2,833,148	392,289

### **B.** Property taxes

Property taxes are assessed as of December 31, and attach as an enforceable lien on property as of July 1 or December 1 of the following year by the various governmental units within the District. Delinquent real taxes are advanced to the District by the Revolving Tax Funds of the counties within the District.

### NOTES TO FINANCIAL STATEMENTS

### C. Defined benefit pension plan

### Plan Description

The District contributes to the Michigan Public School Employees Retirement System (MPSERS), a cost-sharing multiple-employer defined benefit pension plan administered by the State of Michigan Department of Management and Budget, Office of Retirement Systems. MPSERS provides retirement, survivor and disability benefits, and death benefits to plan members and beneficiaries. Benefit provisions are established and must be amended by state statute.

The Office of Retirement Systems issues a publicly available financial report that includes financial statements and required supplementary information for MPSERS. That report may be obtained by writing to Michigan Public School Employees Retirement System, 7150 Harris Drive, P.O. Box 30171, Lansing, Michigan, 48909 or by calling 1-800-381-5111.

### **Funding Policy**

Member Investment Plan (MIP) members enrolled in MIP prior to January 1, 1990 contribute at a permanently fixed rate of 3.9% of gross wages. Members first hired January 1, 1990 or later contribute at the following graduated permanently fixed contribution rate: 3% of the first \$5,000; 3.6% of \$5,001 through \$15,000; 4.3% of all wages over \$15,000. Basic Plan members make no contributions. The District is required to contribute the full actuarial funding contribution amount to fund pension benefits, plus an additional amount to fund retiree health care benefits on a cash disbursement basis.

The current rate is 14.87% of annual covered payroll. The contribution requirements of plan members and the District are established by Michigan State statute and may be amended only by action of the State Legislature. The District's contributions to MPSERS for the years ended June 30, 2005, 2004 and 2003 were \$3,824,169, \$1,932,347, and \$1,800,649, respectively, equal to the required contributions for each year.

### **Other Postemployment Benefits**

Retirees have the option of health coverage which is funded on a cash disbursement basis by the employers. The State of Michigan has contracted to provide the comprehensive group medical, hearing, dental and vision coverages for retirees and beneficiaries. All health care benefits are on a self-funded basis. A significant portion of the premium is paid by MPSERS with the balance deducted from the monthly pension.

Pension recipients are eligible for fully paid Master Health Plan coverage and 90% paid Dental Plan, Vision Plan and Hearing Plan coverage with the following exceptions:

- 1. Retirees not yet eligible for Medicare coverage pay an amount equal to the Medicare Part B premiums.
- 2. Retirees with less than 30 years of service, who terminate employment after October 31, 1980 with the vested deferred benefits, are eligible for partially employer paid health benefit coverage (no payment if less than 21 years of service).

### NOTES TO FINANCIAL STATEMENTS

### D. Contingencies

### **Federal Grant Programs**

The District participates in federally assisted grant programs, which are subject to program compliance audits by the grantor or its representatives. Such audits of these programs may be performed at some future date. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the District expects such amounts, if any, not to be material.

### E. Commitments

At June 30, 2005, the District had outstanding contracts totaling approximately \$1,385,000 for construction of the Careerline Tech Center additions.

### F. Capital Projects

The Capital Projects Bond Construction Fund includes capital project activities funded with bonds issued after May 1, 1994. For these capital projects, the school district has complied with the applicable provisions of 1351(a) of the Revised School Code.

### G. Prior Period Adjustment

Beginning fund balances were increased by \$4,275 in the General Fund, \$204,165 in the Special Education Fund, \$59,413 in the Vocational Education Fund, and \$12,855 in the Capital Projects Fund. Beginning net assets were increased by \$280,708. Beginning fund balances and net assets were adjusted to recognize interest receivable at the beginning of the year.

\* \* \* \*

### COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS

### **JUNE 30, 2005**

		Projects			
	Capital	Bond	Permanent		
ASSETS	Projects	Construction	Fund	Total	
Cook and early equivalents	\$ 209,296	\$ 744,907	\$ 61,749	\$ 1,015,952	
Cash and cash equivalents Investments	2,967,500	- ·	242,500	3,210,000	
Receivables					
Interest	9,306	_	534	9,840	
TOTAL ASSETS	\$3,186,102	\$ 744,907	\$ 304,783	\$ 4,235,792	
TOTAL ABBLID					
LIABILITIES AND FUND BALANCES					
LIABILITIES		_	*	m 205 120	
Accounts payable	\$ 385,129	\$ -	\$ -	\$ 385,129	
FUND BALANCES					
Reserved:					
Capital projects	-	744,907		744,907	
Endowment corpus	_	-	250,000	250,000	
Endowment expendable	-	-	54,783	54,783	
Unreserved					
Designated-capital projects	2,800,973	-		2,800,973	
TOTAL FUND BALANCES	2,800,973	744,907	304,783	3,850,663	
TOTAL LIABILITIES AND FUND BALANCES	\$3,186,102	\$ 744,907	\$ 304,783	\$ 4,235,792	

### COMBINING STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS

	Capital l	Projects		
	Capital	Bond	Permanent	
	Projects Construction		Fund	Total
REVENUES Local sources	\$ 42,078	\$ 25,402	\$ 5,908	\$ 73,388
EXPENDITURES Capital outlay	2,885,983	437,123		3,323,106
REVENUES OVER (UNDER) EXPENDITURES	(2,843,905)	(411,721)	5,908	(3,249,718)
OTHER FINANCING SOURCES (USES) Transfers in	2,846,092	_		2,846,092
NET CHANGE IN FUND BALANCES	2,187	(411,721)	5,908	(403,626)
FUND BALANCES, BEGINNING OF YEAR	2,798,786	1,156,628	298,875	4,254,289
FUND BALANCES, END OF YEAR	\$ 2,800,973	\$ 744,907	\$ 304,783	\$ 3,850,663

### AGENCY FUND STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

	30, 2004	A	dditions	D	eductions_	30, 2005
ASSETS						
Cash and cash equivalents Accounts receivable	\$ 25,003	\$	96,884 1,612	\$	108,760 1,612	\$ 13,127
TOTAL ASSETS	\$ 25,003	\$	98,496	\$	110,372	\$ 13,127
LIABILITIES						
Accounts payable	\$ 25,003	\$	100,749	\$	112,625	\$ 13,127
TOTAL LIABILITIES	\$ 25,003	\$	100,749	\$	112,625	\$ 13,127

## GOVERNMENT-WIDE EXPENSES BY FUNCTION

2005

### (UNAUDITED)

Total	48,108,901	52,538,554	58,369,610	74,144,540
	€9			
Interest On Long-Term Debt	448,325	373,379	425,241	412,792
Int	↔			
Transfers to Locals And Other	21,686,336	24,652,252	27,499,830	30,670,968
T A	<del>\$</del>			
Community Services	266,584	315,668	285,806	336,670
ర్థి <u>"</u>	<del>69</del>			
Supporting Services	15,234,775	16,433,457	17,839,497	30,016,630
8	<del>69</del>			
Instruction	\$ 10,472,881	10,763,798	12,319,236	12,707,480
I	₩			
Year Ended June 30,	2002	2003	2004	2005

NOTE: Only four years of data is presented due to GASB Statement No. 34 being implemented in 2002

## OTTAWA AREA INTERMEDIATE SCHOOL DISTIRCT GOVERNMENT-WIDE REVENUES

2005

(UNAUDITED)

	Total	52,972,646	56,929,415	59,629,976	74,193,342
		<del>6</del> 9			
	Other	135,543	149,839	(12,416)	180,308
		↔			
	Unrestricted Grants and Contributions	86,490	92,111	71,544	267
evenues	Unr Gra Cont	↔			
General Revenues	State School Aid	2,229,200	2,057,033	2,049,002	1,748,379
		<del>69</del>			
	Property Taxes	33,433,711	35,909,272	37,728,445	39,814,055
		↔			
	Capital Grants And Contributions	218,511	103,847	219,850	40,627
	-	∽			
Program Revenues Operating Grants And	Operating Grants And Contributions	\$ 12,113,611	13,831,491	14,758,167	16,358,515
	Charges For Services	\$ 4,755,580	4,785,822	4,815,384	16,051,191
	Year Ended June 30,	2002	2003	2004	2005

NOTE: Only four years of data is presented due to GASB Statement No. 34 being implemented in 2002

## OTTAWA AREA INTERMEDIATE SCHOOL DISTIRCT REVENUE BY SOURCE IN GOVERNMENTAL FUNDS

### 1996 THROUGH 2005

### (UNAUDITED)

Year						,			E	•	Other	<u>.</u> .		
Ended June 30,	1	Local Sources		State Sources		Federal Sources		Other		Transters In	Financing	es		Total
1996	6/9	21,029,981	€\$	5,406,277	<del>6/3</del>	2,970,840	<b>&amp;</b>	4,744,231	€	i	<del>69</del>	1	69	34,151,329
1997		22,350,500		5,237,852		4,145,367		2,857,909		į		ı		34,591,628
1998		24,111,331		5,663,010		4,641,030		2,821,641		1		F		37,237,012
1999		25,984,232		6,517,230		5,492,868		5,755,846		1		i		43,750,176
2000		32,740,739		7,424,984		5,629,822		234,806		6,590,090		ı		52,620,441
2001		37,065,262		7,691,253		5,637,817		8,473		5,756,321	8,8	8,887,571		65,046,697
2002		38,694,224		8,352,806		6,486,066		1		4,691,280		t		58,224,376
2003		40,979,969		8,513,745		7,549,010		1		6,082,719		1		63,125,443
2004		42,862,793		7,784,957		9,110,590		1		3,661,726		1		63,420,066
2005		55,921,391		7,703,898		10,684,157		,		5,725,261		ı		80,034,707
NOTES:	Includes Includes Transfer	Includes all governmental funds Includes trust funds for years before 2002 Transfers are included in other sources for vears before 2000	l funds ears befi other so	ore 2002	efore 20	000								

Transfers are included in other sources for years before 2000

# GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION IN GOVERNMENTAL FUNDS

### 1996 THROUGH 2005

### (UNAUDITED)

Year Ended June 30,	Instruction	Support Services	Community Services	Transfers To  Local  Districts	ا ه	Capital Outlay	Debt Service	Transfers Out	Total
1996	\$ 7,116,409	\$ 8,893,756	\$ 166,174	74 \$ 14,585,216	\$ 91	1,213,129	€	· €9	\$ 31,974,684
1997	7,433,143	9,416,314	217,387	37 15,858,321	21	1,353,343	•		34,278,508
1998	7,802,256	9,642,509	224,377	15,665,565	65	1,118,326	1	ı	34,453,033
1999	8,282,751	10,478,543	293,830	30 18,565,336	36	3,303,813	160,653	•	41,084,926
2000	8,511,766	11,551,204	251,830	30 18,094,378	78	7,386,415	195,921	6,590,090	52,581,604
2001	9,486,027	12,513,158	263,416	19,472,431	31	3,709,049	195,857	5,756,321	51,396,259
2002	9,884,633	14,236,280	234,199	21,686,336	36	5,646,719	856,692	4,691,280	57,236,139
2003	10,673,226	16,273,783	313,011	11 24,652,252	:52	2,239,735	683,299	6,082,719	60,918,025
2004	12,079,774	17,525,836	279,965	55 27,499,830	30	2,248,220	686,793	3,661,726	63,982,170
2005	12,625,931	29,866,156	321,556	30,670,968	890	3,323,106	689,343	5,725,261	83,222,321

NOTES: Includes all governmental funds Includes trust funds for years before 2002

Transfers are included in transfers to locals and other services for years before 2000

### PROPERTY TAX LEVIES AND COLLECTIONS

### 1997 THROUGH 2004

(UNAUDITED)

Year Ended June 30,	Fiscal Year	Total Tax Levy	Current Tax Collections	Percent of Levy Collected
1997	06/30/98	\$ 20,766,663	\$ 20,735,027	99.85%
1998	06/30/99	22,169,479	22,169,479	100.00%
1999	06/30/00	29,584,862	29,584,862	100.00%
2000	06/30/01	31,112,336	31,027,700	99.73%
2001	06/30/02	33,580,184	33,422,327	99.53%
2002	06/30/03	35,820,289	35,741,484	99.78%
2003	06/30/04	37,399,494	37,696,740	100.79%
2004	06/30/05	39,877,188	39,774,997	99.74%

Note:

Includes operating tax levy
Information before 1998 was not available

# STATE EQUALIZED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY

## 1995 THROUGH 2004

### (UNAUDITED)

	Real Property	erfv	Personal Property	Property	Total	
Fiscal Year Finding	*State Equalized Value	Estimated Actual Value	*State Equalized Value	Estimated Actual Value	*State Equalized Value	Estimated Actual Value
9				070 050 040	002 424 083 400	\$ 9155965598
1995	\$ 4,166,447,879	\$ 8,332,895,758	\$ 411,334,920	040,000,040	1// (III / 1/ I	10.002.150.224
9661	4,605,319,221	9,210,638,442	441,260,446	882,520,892	5,046,579,667	10,095,159,554
1997	5.076.464.019	10,152,928,038	467,067,035	934,134,070	5,543,531,054	11,087,062,108
1998	5.611.433.129	11,222,866,258	500,332,186	1,000,664,372	6,111,765,315	12,223,530,630
1999	6.091-633.150	12,183,266,300	531,823,269	1,063,646,538	6,623,456,419	13,246,912,838
2000	6 634 673 417	13,269,346,834	546,677,934	1,093,355,868	7,181,351,351	14,362,702,702
2000	7 242 481 898	14 484 963,796	595,338,563	1,190,677,126	7,837,820,461	15,675,640,922
2007	7 032 800 572	15 865 601,144	623,836,771	1,247,673,542	8,556,637,343	17,113,274,686
2002	8 546 034 713	17,092,069,426	610,105,073	1,220,210,146	9,156,139,786	18,312,279,572
2002	9 125 096 536	18,250,193,072	610,566,928	1,221,133,856	9,735,663,464	19,471,326,928
7						
Note:	The Michigan Constitution and Statutes provide that property is to be assessed and equalized at 50% of its fair market value.	and Statutes provide tha	it property is to be ass	essed and equalized at	50% of its fair market val	ue.
	The state of the s	A 11 con and Marchae	Commence			

Does not include portions of Allegan and Muskegon Counties.

Source: Ottawa County Comprehensive Annual Financial Report

## PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS (PER \$1,000 OF TAXABLE VALUE)

## 1998 THROUGH 2004

### (UNAUDITED)

Total	44.14	44.96	44.35	44.07	43.88	42.67	43.69
Intermediate School District	3.46	4.34	4.30	4.29	4.27	4.23	4.22
Township	3.85	3.91	3.77	3.74	3.75	3.70	3.68
County	4.48	4.38	4.38	4.27	4.17	4.16	4.26
School Districts and State Education			18.60	18.66	18.89	17.82	18.69
City and Villages	13.66	13.53	13.30	13.11	12.80	12.76	12.84
Year of Levy	8661	6661	2000	2001	2002	2003	2004

Property taxes are assessed on taxable value which approximates 50% of fair market value Does not include any portion of Allegan and Muskegon Counties. Information before 1998 was not available Ottawa County Comprehensive Annual Financial Report

Source:

Note:

## RATIO OF GENERAL BONDED DEBT TO STATE EQUALIZED VALUE (SEV) AND BONDED DEBT SERVICES PER CAPITA

## 2001 THROUGH 2005

### (UNAUDITED)

Net Bonded Debt Per Capita	36.95	35.78	34.28	32.60	30.97
Net J I Per	€				
Ratio of Net Debt to SEV	0.10%	%60'0	0.08%	0.07%	0.07%
Net Bonded Debt	686'666'8 \$	8,715,000	8,430,000	8,130,000	7,815,000
Less Available Debt Service Funds	\$	ı	•	ı	ı
General Obligation Bonds	8 9,000,000	8,715,000	8,430,000	8,130,000	7,815,000
State Equalized Valuation	\$ 8,979,338,047	9,788,617,761	10,465,129,198	11,161,388,553	11,851,084,219
Estimated Population	243,571	243,571	245,913	249,391	252,351
Year Ended June 30,	2001	2002	2003	2004	2005

General Obligation Bonds in this table were issued in 2001. Population data only includes Ottawa County Residents. Information before 2001 was not available. Notes:

Population and SEV data per the Ottawa County Comprehensive Annual Financial Report Source:

### RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL OBLIGATION BONDED DEBT TO TOTAL GENERAL EXPENDITURES

### 2001 THROUGH 2005

(UNAUDITED)

Year Ended June 30,	Princi	pal_	Inte	rest	D	otal ebt vice		Total General penditures	Ratio of Debt Service t General Expenditures	
2001	\$	-	\$	_	\$	-	\$ 4	45,379,573	N/A	
2002	285,0	000	. 37	5,884	60	50,884	:	52,544,859	1 to 79.51	
2003	285,	000	39	8,299	68	33,299	;	54,835,306	1 to 80.25	
2004	300,	000	38	6,793	6	36,793	ı	60,320,418	1 to 87.83	
2005	315,	000	37	4,343	6	39,343		77,497,060	1 to 112.42	

Notes:

General expenditures includes all governmental funds.

General obligations bonds were issued during fiscal year 2001.

Excludes transfers out.

Information before 2001 was not available.

### PROPERTY VALUE, CONSTRUCTION, AND BANK DEPOSITS

### FOR THE LAST TEN FISCAL YEARS

### (UNAUDITED)

Year Ended June 30,	New Commercial Construction Value (2)	New Industrial Construction Value (2)	New Residential Construction Value (2)	Bank Deposits (In Thousands) (1)	State Equalized Value
1996	\$ 28,581,244	\$ 28,322,428	\$ 120,724,945	\$ 2,035,368	\$ 5,046,579,667
1997	35,250,928	21,935,338	143,850,569	2,326,481	5543531054
1998	39,174,671	21,768,524	151,610,405	2,454,482	6,111,765,315
1999	32,030,685	17,399,761	134,832,545	2,577,071	6,623,456,419
2000	31,443,044	20,744,786	158,526,668	2,595,070	7,181,351,351
2001	28,875,814	30,548,584	145,741,768	2,658,663	7,837,820,461
2002	27,227,024	33,701,351	153,455,833	2,875,000	8,556,637,343
2003	51,094,877	21,802,045	159,109,038	3,170,000	9,156,139,786
2004	27,536,382	16,522,881	186,370,097	3,275,000	9,735,663,464
2005	38,454,475	15,778,002	212,676,669	3,348,000	10,345,422,434

(1) Source: Federal Deposit Insurance Corporation.

(2) Source: Ottawa County Equalization Department

Note: Does not include portions of Allegan and Muskegon Counties

### COMPUTATION OF DIRECT AND OVERLAPPING DEBT

### **JUNE 30, 2005**

### (UNAUDITED)

Name/Type of Governmental Unit	Bonds Outstanding	Balances on Hand	Net Debt Outstanding	Percentage Applicable to the District		District's Share of Debt
Ottawa Area Intermediate School District						
General Obligation Bonds	\$ 7,815,000	\$ -	\$ 7,815,000	100 %	\$	7,815,000
Overlapping Debt						
Cities	57,099,555	N/A	57,099,555	93.89%		53,610,428
Townships	77,442,847	N/A	77,442,847	95.20%		73,727,272
Villages	3,949,806	N/A	3,949,806	100.00%		3,949,806
School Districts	612,556,851	N/A	612,556,851	100.00%		612,566,851
Counties	50,837,015	N/A	50,837,015	40.86%		20,769,747
Community Colleges	18,655,000	N/A	18,655,000	2.28%		425,334
Libraries	4,070,000	N/A	4,070,000	93.76%		3,816,032
Authority	8,615,000	N/A	8,615,000	100.00%	<u></u>	8,615,000
Total Direct and Overlapping Debt					\$	777,480,470

NOTES: Calculation as of 6/30/2004

Source: Municipal Advisory Council of Michigan

### COMPUTATION OF LEGAL DEBT MARGIN FOR GENERAL OBLIGATION BONDS

### **JUNE 30, 2005**

### (UNAUDITED)

State Equalized Valuation	\$ 1	1,851,084,219
Debt Limit - 1/9 of 1% of State Equalized Value	\$	13,167,871
Amount of Debt Applicable to Limit		7,815,000
Less: Assets Available for Debt Service		
Net General Obligation Debt Subject to Limitation		7,815,000
Legal Debt Margin	\$	5,352,871

## REVENUE BOND COVERAGE

## 1999 THROUGH 2005

### (UNAUDITED)

	Year Ended June 30,	Revenue and Other Sources	Expenses and Other Uses	Net Revenue Available for Debt Service	Principal	Interest	Total	Coverage
Durant bonds	1999	\$ 196,100	- 59	\$ 196,100	\$160,653	\$ 35,447	\$196,100	% 001
(Serviced by state appropriation only)	2000	195,921	1	195,921	128,945	926,99	195,921	100 %
	2001	195,857	1	195,857	135,020	60,836	195,856	100 %
	2002	195,797	1	195,797	141,389	54,408	195,797	% 001
	2003	t	ı	ı	i	i	ŀ	% 001
	2004	1	1	ı	ŀ	ı	i	100 %
	2005	ı	ŧ	ı	i	ı	ľ	100 %

Note: Durant bonds were issued in 1999

NOTE: Payment of these bonds is dependent on an annual State of Michigan appropriate to the district. No principal or interest is due until fiscal year 2006

### **DEMOGRAPHIC STATISTICS**

### 1998 THROUGH 2005

### (UNAUDITED)

School Year	K-12 Enrollment
1997/98	40,708
1998/99	41,478
1999/00	42,195
2000/01	42,734
2001/02	43,598
2002/03	43,734
2003/04	43,990
2004/05	44,480

	K-12
Public School District 2004-05 School Year	Enrollment
Allendale Public School	2,091
Coopersville Public Schools	2,451
Grand Haven Area Public Schools	6,030
Hamilton Community School	2,578
School District of the City of Holland	5,014
Hudsonville Public Schools	5,003
Jenison Public Schools	4,857
Saugatuck Public Schools	845
Spring Lake Public Schools	2,314
West Ottawa Public Schools	8,157
Zeeland Public Schools	5,140
Total	44,480

Note: Information before 1998 was not available

Source: School Districts

### TEN LARGEST TAXPAYERS PER 2004 TAXABLE VALUATION

Taxpayer	Type of Business	Taxable Valuation *	Percent of Total Ta <u>xable Val</u> ue	Equivalent IFT Value	T:	Total IFT and axable Value
Consumers Energy Herman Miller Parke-Davis Gentex Johnson Controls Shape Corp. Delphi Automotive Systems Magna Donnelly Corp Geenen DeKock Properties Meijer, Inc.	Utility Office Furniture Pharmaceutical Auto Parts Automotive Components Metal Extrusion Auto Parts Automotive Components Food Products Retail Stores	\$ 319,053,113 48,364,485 29,207,129 11,637,228 24,339,228 24,048,711 12,948,300 12,026,448 22,756,132 22,173,733	3.22 % 0.49 0.29 0.12 0.25 0.24 0.13 0.12 0.23 0.22	\$ 15,669,688 7,337,972 22,342,550 6,159,444 5,911,443 10,924,495 11,620,516	\$	319,053,113 64,034,173 36,545,101 33,979,778 30,498,672 29,960,154 23,872,795 23,646,964 22,756,132 22,173,733
Ten Largest Taxpayers Other Taxpayers Total Taxable Valuation		\$ 526,554,507 9,380,892,948 9,907,447,455	5.31 94.69 100.00 %	\$ 79,966,108	\$	606,520,615

Note:

entire school district.

Act 198 "IFT" values are generally taxable at 1/2 the normal advalorem rate. IFT values are reported above at 1/2 of

taxable value.

Source: Ottawa Couny Equalization department

<sup>\*</sup> Top 10 taxpayers does not include portions of Allegan and Muskegon Counties while the total taxable value includes the

### **MISCELLANEOUS STATISTICS**

**JUNE 30, 2005** 

Year of Incorporation:

1962

Form of Government:

Regional education service agency madated by the legislature to provide services and programs which enhance efficiency and economy to local school districts, as well as compile statistical data about local schools for the State of Michigan.

Location and Description:

The Ottawa Area Intermediate School District is located in the west-central part of Michigan's lower peninsula, having over 30 miles of Lake Michigan shoreline. The OAISD is bordered by the City of Muskegon on its northwesterly boundary and the City of Grand Rapids on approximately half of its easterly boundary.

The topography of the land is flat to gently rolling, with approximately half of its land area being devoted to agricultural purposes. The Area enjoys a healthy mix of tourism, industrial, commercial, and agricultural

uses within its confines.

Higher Education:

Higher education opportunities are available to residents at:

Grand Valley State University in Allendale; Aquinas College, Calvin College, Calvin Theological Seminary, Cornerstone University, Davenport University, Grace Bible College, Grand Rapdis Community College, ITT Technical Institute, Kendall College of Art and Design, and Reformed Bible College in Grand Rapids; Hope College, Careerline Tech Center, and Western Theological Seminary in Holland; Baker College and

Muskegon Community College in Muskegon.

Services to Public School Districts: Allendale Public Schools

Grand Haven Public Schools
Hamilton Community Schools
Hudsonville Public Schools
Spring Lake Public Schools
Zeeland Public Schools

Coopersville Public Schools Jenison Public Schools Holland Public Schools Saugatuck Public Schools West Ottawa Public Schools

Services to Academies:

Black River Public Schools Vanderbilt Academy Eagle Crest Academy
Walden Green Day School

West Michigan Academy of Arts and Academics



### SINGLE AUDIT REPORTS

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### INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

October 19, 2005

Board of Education Ottawa Area Intermediate School District Holland, Michigan

We have audited the financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Ottawa Area Intermediate School District, as of and for the year ended June 30, 2005, which collectively comprise the district's basic financial statements, and have issued our report thereon dated October 19, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Ottawa Area Intermediate School District's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinions on the financial statements and not to provide an opinion on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Ottawa Area Intermediate School District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

This report is intended solely for the information and use of the Board of Education, management, others within the organization, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Johann

### INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

October 19, 2005

Board of Education Ottawa Area Intermediate School District Holland, Michigan

### Compliance

We have audited the compliance of the Ottawa Area Intermediate School District with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement that are applicable to each of its major federal programs for the year ended June 30, 2005. The Ottawa Area Intermediate School District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the Ottawa Area Intermediate School District's management. Our responsibility is to express an opinion on the Ottawa Area Intermediate School District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and (OMB) Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Ottawa Area Intermediate School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Ottawa Area Intermediate School District's compliance with those requirements.

In our opinion, the Ottawa Area Intermediate School District complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2005.

Internal Control Over Compliance

The management of the Ottawa Area Intermediate School District is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the Ottawa Area Intermediate School District's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

We noted a certain matter involving the internal control over compliance and its operation that we consider to be a reportable condition. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over compliance that, in our judgment, could adversely affect the District's ability to administer a major federal program in accordance with applicable requirements of laws, regulations, contracts and grants. The reportable conditions are described in the accompanying schedule of findings and questioned costs as items 2005-1 and 2005-2.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts and grants caused by error or fraud that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. We do not consider the reportable conditions referenced above to be material weaknesses.

Schedule of Expenditures of Federal Awards

We have audited the financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Ottawa Area Intermediate School District as of and for the year ended June 30, 2005, and have issued our report thereon dated October 19, 2005. Our audit was performed for the purpose of forming opinions on the financial statements that collectively comprise Ottawa Area Intermediate School District's basic financial statements. The accompanying schedule of expenditures of federal awards and schedule of subrecipient expenditures of federal awards are presented for purposes of additional analysis as required by OMB Circular A-133 and are not required parts of the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the financial statements taken as a whole.

This report is intended solely for the information and use of the Board of Education, management, others within the organization, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Johann

### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

		PASS-	APPROVED	ACCRUED		CADEN	DITURES	ACCRUED (DEFERRED)
PERFORM ON ANTION WAS THE OLICIT	FEDERAL CFDA	THROUGH GRANTOR'S	GRANT AWARD	(DEFERRED) REVENUE	CASH	(MEMO ONLY	YEAR ENDED	REVENUE
FEDERAL GRANTOR/PASS-THROUGH GRANTOR/PROGRAM TITLE	NUMBER	NUMBER	AMOUNT	JULY 1, 2004	RECEIVED	PRIOR YEAR(S)	JUNE 30, 2005	JUNE 30, 2005
U.S. Department of Education Passed through Michigan Department of Education	อก							
ESEA Title I Part D Delinquent ESEA Title I Part D Delinquent	84.010 84.010	051700-0405 041700-0304	\$ 49,642 43,447	\$ -	\$ 23,254 7,436	\$ - 43,365	\$ 40,153 7,436	\$ 16,899
ESEA THE Francis Definquent	Total		93,089		30,690	43,365	47,589	16,899
PL 94-142 Flow Through	84.027	050450-0405	8,220,309	_	4,219,795	-	8,220,309	4,000,514
PL 94-142 Flow Through	84.027 84.027	040450-0304 050480-CB	6,960,755 93,140	851,244	851,244 40,306	6,960,755	93,140	52,834
Spec Ed IDEA State Initiated Spec Ed IDEA State Initiated	84.027	040490-CB	117,755	51,110	51,110	117,755	-	
Spec Ed IDEA State Initiated	84.027	050480-TS	90,000	-	59,046	-	81,699	22,653
Spec Ed IDEA State Initiated	84.027	040490-TS	90,000	14,390	14,390	90,000		5 405
State Initiated Competative State Initiated Competative	84.027 84.027	050480-EOSD 050480-TMT	50,000 17,890	-	44,595 15,283	-	50,000 17,890	5,405 2,607
	Total		15,639,849	916,744	5,295,769	7,168,510	8,463,038	4,084,013
Voc Education Regional Allocation	84.048	053520-501212	367,745	-	299,854		360,836	60,982
Voc Education Regional Allocation	84.048	043520-401212	315,948	5,016	5,016	315,948		*
	Total		683,693	5,016	304,870	315,948	360,836	60,982
Title V - LEA Allocation	84.298	050250-0405	9,278	-	8,765		9,278	513
Title V - LEA Allocation	84.298	040250-0304	11,459	423	423	11,459	<u> </u>	-
	Total		20,737	423	9,188	11,459	9,278	513
Preschool Grant Preschool Grant	84.173 84.173	050460-0405 040460-0304	275,166 274,133	34,260	137,582 34,260	274,133	275,166	137,584
Treschool Grant	Total		549,299	34,260	171,842	274,133	275,166	137,584
r.c	84.181	051340-190	405,761	_	277,749	-	349,360	71,611
Infants and Toddlers Infants and Toddlers	84.181	041340-190	433,468	53,237	112,830	340,468	93,000	33,407
	Total		839,229	53,237	390,579	340,468	442,360	105,018
Drug Free Formula	84.186	052860-0405	275,181	-	174,280	-	191,698	17,418
Drug Free Formula	84.186	042860-0405	168,088	24.644	120,317	-	168,088	47,771
Drug Free Formula	84.186	042860-0304	98,097	24,644	24,644			
	Total		541,366	24,644	319,241		,	65,189
Technical Preparation Technical Preparation	84.243 84.243	053540-501412 043540-401412	121,117 105,626	19,694	82,605 19,694	105,626	115,384	32,779
			226,743	19,694	102,299	105,626	115,384	32,779
Title IIA	84.367	050520-0405	1,921	-	1,921	-	1,921	-
Passed through Grand Valley State University								
Autism Grant	84.027A		25,000	-	25,000		25,000	-
Total passed through Michigan Department of Ed	lucation		18,620,926	1,054,018	6,651,399	8,259,509	10,100,358	4,502,977
Passed through Macomb ISD Special Education - Behavior Learning	84.027A	0504701D50	80,814	-	48,594		80,814	32,220
Direct funding: Special Education - Direct Model Demonstration	84.324T	H324T000024-02	342,932	(11,501	84,368	182,828	99,730	3,861
Application for Small School Achievement Program			30,790		14,335		14,335	
			19,075,462	1,042,517				4,539,058
TOTAL U.S. DEPARTMENT OF EDUCATION			19,075,462	1,042,517	0,720,020	0,444,337	10,273,237	4,332,036

### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

FEDERAL GRANTOR/PASS-THROUGH GRANTOR/PROGRAM TITLE	FEDERAL CFDA NUMBER	PASS- THROUGH GRANTOR'S NUMBER	APPROVED GRANT AWARD AMOUNT	ACCRUED (DEFERRED) REVENUE JULY 1, 2004	CASH RECEIVED	EXPEN (MEMO ONLY PRIOR YEAR(S)	DITURES YEAR ENDED JUNE 30, 2005	ACCRUED (DEFERRED) REVENUE JUNE 30, 2005
U.S. Department of Justice  Passed through Ottawa County		JEDN C 05 70001	\$ 100,000	¢	\$ 33,328	•	\$ 41,250	\$ 7,922
Building Restorative Communities Building Restorative Communities	,	JJBRC-05-70001 071B3001298	\$ 100,000 75,000	23,770	23,770	73,100		-
Total passed through Ottawa County			175,000	23,770	57,098	73,100	41,250	7,922
Direct funding: Drug Free Communities Drug Free Communities Drug Free Communities	16.729 16.729 16.729	2002-JN-FX-0068 2002-JN-FX-0068 2002-JN-FX-0068	99,500 100,000 99,501	2,943 4,483	55,211 2,943 57,384	100,000 46,599	55,211 - 52,901	-
TOTAL U.S. DEPARTMENT OF JUSTICE			474,001	31,196	172,636	219,699	149,362	7,922
U.S. Department of Labor  Passed through Ottawa County  WIA - Adult  TOTAL U.S. DEPARTMENT OF LABOR	17.258		25,487 25,487	<u>-</u>	4,779 4,779		12,235 12,235	7,456 7,456
U.S. Department of Health and Human Services  Passed through Michigan Department of Health  Medicaid Outreach  Medicaid Transportation	93.778 93.778		123,180 48,785	- 4,824	123,180 51,932	- 75,992	123,180 48,785	1,677
Total passed through Michigan Department of Health			171,965	4,824	175,112	75,992	171,965	1,677
Passed through Child Development Early Head Start	93.600		33,768		32,428		33,768	1,340
Passed through Michigan Children's Trust Fund Ready for Success	93.590	CTFDS-03-70003	33,768 13,531		32,428 10,148		33,768 12,235 1,025	2,087
Ready for Success	93.590	CTFDS-03-70003	20,297	4,050	5,075 15,223	19,272	13,260	2,087
Total passed through Michigan Children's Trust Fund				.,				
Passed through Michigan FIA Strong Family Safe Child Strong Family Safe Child	93.556 93.556	SFSC-05-70001 SFSC0170001-4	11,550 11,550		6,125 2,205		6,125 2,205	-
Total passed through Michigan FIA			23,100	-	8,330	9,345	8,330	•
TOTAL U.S. DEPARTMENT OF HEALTH AND HU	MAN SERVICE	CS .	262,661	8,874	231,093	104,609	227,323	5,104
TOTAL FEDERAL FINANCIAL ASSISTANCE			\$ 19,837,611	\$ 1,082,587	\$ 7,207,204	\$ 8,766,645	\$ 10,684,157	\$ 4,559,540

### NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

### FOR THE YEAR ENDED JUNE 30, 2005

### **Basis of Accounting**

Cash received is recorded on the cash basis; expenditures are recorded on the modified accrual basis of accounting. Revenues are recognized when the qualifying expenditures have been incurred and all grant requirements have been met.

### Reconciliation of Basic Financial Statements

Revenues from federal sources per the June 30, 2005 basic financial statements agree with federal revenues from the June 30, 2005 Schedule of Expenditures of Federal Awards.

Expenditures are in agreement with amounts reported in the basic financial statements. Management has utilized the grants section auditors report (form R7120) in preparing the Schedule of Expenditures of Federal Awards. Form R7120 exceeds payments recorded on the schedule of expenditures of federal awards as cash receipts because the related payment was not made by the State of Michigan until July 1, 2005. The funds were included as accrued revenue at June 30, 2005 and were excluded from the cash received column on the schedule of expenditures of federal awards in the current year.

### SCHEDULE OF SUBRECIPIENT EXPENDITURES OF FEDERAL AWARDS

FEDERAL GRANTOR/PASS-THROUGH GRANTOR/PROGRAM TITLE	FEDERAL CFDA NUMBER	PASS- THROUGH GRANTOR'S NUMBER	AMOUNT OF SUBRECIPIENT AWARD	DUE TO (FROM) SUBRECIPIENT JULY 1, 2004	(MEMO ONLY) PRIOR YEAR SUBRECIPIENT EXPENDITURES	SUBRECIPIENT CURRENT YEAR EXPENDITURES	CURRENT YEAR CASH TRANSFERRED TO SUBRECIPIENT	DUE TO (FROM) SUBRECIPIENTS JUNE 30, 2005
<u>Title I Grants to LEA's</u> Zeeland Public Schools Zeeland Public Schools	84.010	051700 041700	\$ 9,928 11,586	5,964	\$ - 11,586 11,586	\$ 9,928 - - 9,928	\$ 4,964 5,964 10,928	\$ 4,964 - 4,964
То	tal		21,514	5,964	11,280	9,928	10,728	7,304
I.D.E.A. Flowthrough Allendale Public Schools Black River Public Schools Cooperville Area Public Schools Grand Haven Public Schools Hamilton Community Schools	84.027	050450-0405	327,935 92,562 387,439 874,052 371,571 1,051,242	- - - -		327,936 92,562 387,439 874,052 371,571 1,051,242	163,968 46,281 193,720 437,026 185,785 525,621	163,968 46,281 193,719 437,026 185,786 525,621
Holland Public Schools Hudsonville Public Schools Jenison Public Schools National Heritage Academies Saugatuck Public Schools			833,060 1,100,168 156,033 145,455 357,026	-	- - -	833,060 1,100,168 156,033 145,455 357,026	416,530 550,084 78,017 72,728 178,513	416,530 550,084 78,016 72,727 178,513
Spring Lake Public Schools Walden Green Day School West Michigan Academy of Arts and Aced West Ottawa Public Schools Zeeland Public Schools			11,901 47,603 1,335,540 721,985 7,813,572	- - -	- - - -	11,901 47,603 1,335,540 721,985	5,950 23,801 667,770 360,992 3,906,786	5,951 23,802 667,770 360,993 3,906,787
10	tal		7,813,372			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
I.D.E.A. Flowthrough Allendale Public Schools Black River Public Schools Cooperville Area Public Schools Grand Haven Public Schools Hamilton Community Schools Holland Public Schools Hudsonville Public Schools Jenison Public Schools National Heritage Academies	84.027	040450-0304	285,313 58,251 364,962 729,925 330,487 866,637 700,205 939,154 92,726	7,281 45,620 91,240 41,310 108,329 87,525 117,394	285,313 58,251 364,962 729,925 330,487 866,637 700,205 939,154 92,726 122,447	- - - - - - -	35,664 7,281 45,620 91,240 41,310 108,329 87,525 117,394 11,589	: : : :
Saugatuck Public Schools Spring Lake Public Schools Walden Green Day School West Michigan Academy of Arts and Aced West Ottawa Public Schools Zeeland Public Schools	lemics otal		306,711 14,266 53,496 1,126,985 582,513 6,574,078	38,338 1,783 6,687 140,872 72,813	306,711 14,266 53,496 1,126,985 582,513 6,574,078	- - -	38,338 1,783 6,687 140,872 72,813 821,750	- - - -
•								
Preschool Incentive Allendale Public Schools Coopersville Area Public Schools Grand Haven Public Schools Hamiltion Community Schools Holland Public Schools Hudsonville Public Schools Spring Lake Public Schools West Ottawa Public Schools Zeeland Public Schools Jenison Public Schools	84.173	050460-0405	12,740 13,04: 39,12i 12,68: 46,50: 28,12: 32,91i 14,00: 48,67 27,35:		-	14,006 48,677 27,352	6,521 19,564 6,342 23,252 14,061 16,455 7,003 24,33 13,676	6,522 19,564 6,343 2 23,251 14,061 6 16,455 7,003 8 24,339 6 13,676
		040460 000:						
Preschool Incentive Allendale Public Schools Coopersville Area Public Schools Grand Haven Public Schools Hamilton Public Schools Holland Public Schools Hudsonville Public Schools Jenison Public Schools Spring Lake Public Schools West Ottawa Public Schools Zeeland Public Schools	84.173	040460-0304	12,11 13,18 39,72 12,66 48,24 27,16 32,45 13,81 47,89 26,86	6 1,648 2 4,965 5 1,582 7 6,033 7 3,39: 7 4,05: 6 1,72: 1 5,98: 5 3,35:	13,186 39,722 12,665 6 48,247 7 32,457 7 13,810 6 47,89		. 1,514 . 1,644 . 4,965 . 1,586 . 6,031 . 3,395 . 4,057 . 1,727 . 5,988 . 3,355 . 34,266	3 - 5 - 2 - 2 - 5 - 7 - 7 - 7 - 7

### SCHEDULE OF SUBRECIPIENT EXPENDITURES OF FEDERAL AWARDS

Coopersville Area Public Schools 4,442 - 4,444	FEDERAL GRANTOR/PASS-THROUGH GRANTOR/PROGRAM TITLE	FEDERA CFDA NUMBE	GRANTOR'S	AMOUNT OF SUBRECIPIENT AWARD	DUE TO (FROM) SUBRECIPIENT JULY 1, 2004	(MEMO ONLY) PRIOR YEAR SUBRECIPIENT EXPENDITURES	SUBRECIPIENT CURRENT YEAR EXPENDITURES	CURRENT YEAR CASH TRANSFERRED TO SUBRECIPIENT	DUE TO (FROM) SUBRECIPIENTS JUNE 30, 2005
Allegen Caurery File	Federal Drug Free Formula	84,186	052860-0405						
Allemiach Public Scheech    1,314   2,388   2,588     1,206   7,16   7,16   7,16     1,007   7,16   7,16   7,15     1,007   7,13   7,13     1,007   7,13   7,13     1,007   7,13   7,13     1,007   7,13   7,13     1,007   7,13   7,13     1,007   7,16   7,16   7,13     1,007   7,13   7,	Allegan County ISD				\$ -	\$ -			\$ -
Black Row Public Schools					•	-			-
Coopervolle Arus Publis Schools					-	-			
Fermill Public Schools					-	-			•
Grand Havers Public Schools Hamiltine Public S					•	-			-
Hamilton Publis Schools						-			
Holland Public Schools					-				-
Hudeworls Public Schools				18,892	-	-			•
Pentan Public Schools					-	•	2,723	2,723	•
Metrin Public Schools					-	-	13 167	13.167	<u>.</u>
Plainsed Community					-	-			-
Septemblie Schools					-	-			-
Spring Lake Public Schools					-	-			•
1,298     1,264     1,					-	-			-
Vest Ottown Public Schools					-	-	-	-	-
Very and Union Schools	West Ottawa Public Schools				-	-			•
Pederal Drug Free Formula					•				-
Allegan Public Schools		ntal							-
Allegan Public Schools									
Allegan Public Schools S73 S64 S64 S64 S64 S64 S64 S65		84.186	042860-0405	228		-	228	228	-
Allendale Public Schools	5				_				
Black River Public Schools						-			-
Dilicorey Elementury						-			-
Permitron   Committee   Comm					•	-			-
Gernel Haven Public Schools					•	-			<u>-</u>
Hamilton Public Schools						-			-
Hogkins Public Schools Hogkins H					-	-		,	-
Hudsderwille Public Schools					-	-			•
Bersion Public Schools					-	-			
Martin Public Schools					-	-			-
Plainwell Community Schools		,		3,200		-			-
Saugattick Public Schools Saugatick Public Schools Suphance Public Schools Suphance Public Schools Suphance Public Schools State Initiated Allendale Public Schools Coopersville Area Public Schools Hadsonville Public Schools Spring Lake Schools Spri						-			•
Spring Lake Public Schools   4,654   - 4,654   4,655   4,055						-			•
Wayland Union Schools   15.397   - 15.397   15									-
Page   Public Schools   Page   Page   Page   Public Schools   Page   P					-	-			-
Total   131,872 - 130,629   130,629	West Ottawa Public Schools					-			-
Spec Ed IDEA State Initiated   84.027   050490-CB   3,714   -									-
Allendale Public Schools	16	otai		131,872		<u>-</u>	130,027	130,027	
Coopersylle Area Public Schools		84.027	050490-CB				2.714		2 714
Same Haven Public Schools   9,874   - 9,874   5,069   4						-		•	3,714 4,442
Hamiltion Public Schools Hamiltion Public Schools Hudsonville Public Schools Hudsonville Public Schools Jenison Pu						-		5,069	4,805
Holland Public Schools						-			· •
Denison Public Schools   12,598   -   12,598   7,935   44						-		11,762	
Saugatuck Public Schools   1,734   -						-		7 025	9,518 4,663
Spring Lake Public Schools						-		7,933	1,734
Nest Ottawa Public Schools						-		4,055	
Total   S5,416   -   -   85,416   52,765   32				15,260	-	-			3,775
Spec Ed IDEA State Initiated						-			22.651
Allendale Public Schools       4,867       - 4,867	Te	otal		85,416		-	85,416	32,703	32,651
Allendale Public Schools       4,867       -       4,867       -	Spec Ed IDEA State Initiated	84.02	7 040490-CB						
Grand Haven Public Schools       12,471       - 12,471	Allendale Public Schools						-	-	-
Hamiltion Public Schools       5,637       -       5,637       -       -         Holland Public Schools       14,783       -       14,783       -       -         Hudsonville Public Schools       11,944       -       11,944       -       -       -         Jenison Public Schools       16,019       609       16,019       -       609         Saugatuck Public Schools       2,089       -       2,089       -       -       -         Spring Lake Public Schools       5,232       -       5,232       -       -       -         West Ottawa Public Schools       19,223       -       19,223       -       -       -         Zeeland Public Schools       9,936       -       9,936       -       -       -							-	- -	-
Holland Public Schools							-	-	-
Hudsonville Public Schools       11,944       -       11,944       -       -       -       -       -       -       609       -       609       -       609       -       -       609       -       -       609       -       -       -       -       -       609       -							-	-	-
Saugatuck Public Schools         2,089         -         2,089         -         <	Hudsonville Public Schools			11,944	-		-	<u>-</u>	-
Spring Lake Public Schools         5,232         -         5,232         -         -           West Ottawa Public Schools         19,223         -         19,223         -         -           Zeeland Public Schools         9,936         -         9,936         -         -							-	609	•
West Ottawa Public Schools         19,223         -         19,223         -         -         -         -         2eland Public Schools         9,936         -         9,936         - </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td>							-	-	-
Zeeland Public Schools 9,936 - 9,936 -								-	-
Total 108,426 609 108,426 - 609				9,930	;     -	9,936		-	-
	T	otal		108,426	609	108,426	•	. 609	+

### SCHEDULE OF SUBRECIPIENT EXPENDITURES OF FEDERAL AWARDS

FEDERAL GRANTOR/PASS-THROUGH GRANTOR/PROGRAM TITLE	FEDERAL I CFDA NUMBER	PASS- THROUGH GRANTOR'S NUMBER	AMOUNT OF SUBRECIPIENT AWARD	DUE TO (FROM) SUBRECIPIENT JULY 1, 2004	(MEMO ONLY) PRIOR YEAR SUBRECIPIENT EXPENDITURES	SUBRECIPIENT CURRENT YEAR EXPENDITURES	CURRENT YEAR CASH TRANSFERRED TO SUBRECIPIENT	DUE TO (FROM) SUBRECIPIENTS JUNE 30, 2005
Medicaid Transportation Coopersville Public Schools Grand Haven Public Schools Hamilton Community Schools Holland Public Schools Hudsonville Public Schools Spring Lake Public Schools West Ottawa Public Schools Zeeland Public Schools	93.778 Total	04-05	\$ 77 2,607 325 8,912 464 40 3,483 500	\$ - - - - - -	\$ - - - - - -	\$ 77 2,607 325 8,912 464 40 3,483 500 16,408	\$ 77 2,607 325 8,912 464 40 3,483 500	\$
Medicaid Outreach Allendale Public Schools Coopersville Public Schools Grand Haven Public Schools Hamilton Community Schools Holland Public Schools Hudsonville Public Schools Jenison Public Saugatuck Public Schools Spring Lake Public West Ottawa Public Schools Zeeland Public Schools	93.778 <sup>-</sup> Cotal	04-05	4,550 3,101 9,995 2,760 10,964 9,358 13,899 1,015 3,222 9,667 8,185	- - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	4,550 3,101 9,995 2,760 10,964 9,358 13,899 1,015 3,222 9,667 8,185	4,550 3,101 9,995 2,760 10,964 9,358 13,899 1,015 3,222 9,667 8,185 76,716	- - - - - - - - - - - - - - - - - - -
<u>Directed Model Demostration Grant</u> Grand Haven Public Schools Hudsonville Public Schools Holland Public Schools	84.324 Fotal	H324T000024	3,428 4,385 8,902 16,715	- - -		3,428 4,385 8,902 16,715	3,428 4,385 8,902 16,715	- - - -
т	`otal		\$ 15,576,702	\$ 862,583	\$ 6,968,223	\$ 8,535,547	\$ 5,316,144	\$ 4,081,986

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS

### FOR THE YEAR ENDED JUNE 30, 2005

### SECTION I – SUMMARY OF AUDITORS' RESULTS

Financial Statements	
Type of auditor's report issued:	Unqualified on financial statements
Internal controls over financial reporting:  Material weakness(es) identified?  Reportable condition(s) identified not considered to be material weaknesses?	yes X no yes X none reported
Noncompliance material to financial statements noted?	yes <u>X</u> no
Federal Awards	
Internal Control over major programs:  Material weakness(es) identified?  Reportable condition(s) identified not  considered to be material weaknesses?	yes no yes none reported
Type of auditor's report issued on compliance for major programs:	Unqualified
Any audit findings disclosed that are required to be reported in accordance with Circular A-133, Section 510(a)?	yes <u>X</u> no
Identification of Major Programs	
CFDA Number(s)	Name of Federal Program or Cluster
84.186 84.048 84.181 Cluster 84.027 84.173	Drug Free Formula Vocational Education Infants and Toddlers Special Education Programs Preschool Grant
Dollar threshold used to distinguish between Type A and Type B programs:	\$320,000
Auditee qualified as low-risk auditee?	X yes no

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

### FOR THE YEAR ENDED JUNE 30, 2005

### SECTION II - FINANCIAL STATEMENT FINDINGS

None

### SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

### **Finding 2005-1**

U.S. Department of Education/Behavior Learning CFDA #84.027A (Major Program)

Internal Control

Finding: Ottawa Area ISD requested and received

reimbursement for salary costs which were allocated to this program in the absence of supporting time card documentation or an approved

cost allocation plan.

Effect: The requirement for staff who are split between

more than one activity to account for time charged

to the grant was not met.

Recommendation/Comment: Time records should be prepared for employees to

document time spent and costs charged to federal

programs.

Corrective Action Plan: The District will maintain records to document time

charged to federal programs in order to insure that wages and fringe benefits are appropriately

allocated.

**Finding 2005-2** 

U.S. Department of Education/Drug Free Formula

CFDA #84.186 (Major Program)

Internal Control

Finding: The District requested and received reimbursement

for salary costs which were charged in excess of

actual time spent on the grant.

Effect: Salary charges to the grant were based on budgeted

expense and never adjusted to actual hours worked

on the grant.

Recommendation/Comment: Expenditures should reflect actual time charged to

the grant.

Corrective Action Plan: The District will evaluate timesheet records to

verify expenditures requested for reimbursements

equal actual hours worked on the grant.

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

### FOR THE YEAR ENDED JUNE 30, 2005

### SECTION IV - SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS

**Finding 2004-1** 

The District had Vocational Education funded staff certify their time expended on Vocational Education activities only once during the year. This finding was corrected for 2005.

October 19, 2005

Board of Education Ottawa Area Intermediate School District Holland, Michigan

In planning and performing our audit of the financial statements of Ottawa Area Intermediate School District for the year ended June 30, 2005, we considered the District's internal control to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The following paragraphs summarize our comments and suggestions regarding those matters. This letter does not affect our report dated October 19, 2005 on the financial statements of Ottawa Area Intermediate School District.

Our comments are as follows:

### SEGREGATION OF DUTIES

An essential component of internal control is the segregation of the authorization, record-keeping, and custody functions. This minimizes the opportunity for any one employee to perpetrate and conceal fraudulent activity and maximizes the opportunity to identify errors. We observed that someone separate from the payroll function is not providing a final approval of pay runs before the payroll checks are processed and disbursed. In addition, the same employee distributes the checks and processes the payroll data. We recommend that an employee independent of the payroll function make a final approval of the pay run and oversee the distribution of the checks. This independent employee should secure any unclaimed checks. It also came to our attention that the payroll clerk is not required to take vacations. She is never absent on weeks when there is a pay run. Requiring an employee to take vacation time both allows a check on the activities being performed and ensures that a second employee is able to perform these duties as needed. While a second employee has already been cross-trained on the payroll duties, we recommend that the District maintain even greater internal control by requiring the second employee to perform these duties periodically.

We also noted during our audit that one employee makes buy/sell decisions on investments and adjusts the general ledger accounts for investment activity. We suggest that internal control would be enhanced by having these adjustments approved by another employee for accuracy and reasonableness.

### DISTRICT MEALS AND TRAVEL POLICY

With the increased scrutiny over ISD employee expenditures, we recommend that the board adopt policies to provide guidance regarding acceptable meal and travel expense reimbursement levels. This will provide employees with a basis for what is reasonable and acceptable for these expenses.

### TIMELINESS OF ACCOUNT RECONCILIATION

We noted during our audit that the general ledger accounts receivable balances had not been reconciled to the account level detail. The June 30 account level detail had been discarded and therefore we were unable to trace the receivable balance directly from the detail to the general ledger. We were able to test the balances, but we are concerned that these accounts are not being reconciled on a timely basis. In order to identify errors and have accurate information for financial reporting, we recommend that this reconciliation take place in a timely manner and that appropriate documentation be retained.

Rehmann Johann